
GUIDE TO MISSOURI STATE GOVERNMENT



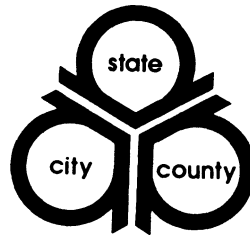
**GUIDE TO
MISSOURI STATE GOVERNMENT**

1997 Directory

URL:<http://www.state.mo.us/oa/gs/ir/guide/index.htm>

Published By

**MISSOURI COMMISSION ON INTERGOVERNMENTAL
COOPERATION**



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INTRODUCTION

The Missouri Commission on Intergovernmental Cooperation was established to provide a centralized structure linking public entities to state government. The Commission serves as a vehicle of communication through which state and local governments can meet to discuss and resolve shared problems.

In order to enhance communication between governments this guide to executive branch agencies with the accompanying descriptions, organization charts, maps, and contact listing has been created. The executive branch consists of all state elective and appointive employees, except the officials of the legislative and judicial departments.

This booklet was compiled as an introduction to the organization and responsibilities of the sixteen departments of Missouri state government. Sources include the Missouri Official Manual, 1995-1996 and the official plans of state departments filed as required under Section 1 of the Omnibus State Reorganization Act of 1974, and RSMo 1979. Copies of this booklet are available from the Division of General Services, Intergovernmental Relations Unit, Room 760 Truman State Office Building, P.O. Box 809, Jefferson City, Missouri 65102, 573/751-4834. Additional information about State of Missouri executive branch agencies is available from the contacts listed on page 57.

Special Note on State Departments' Administrative Duties.

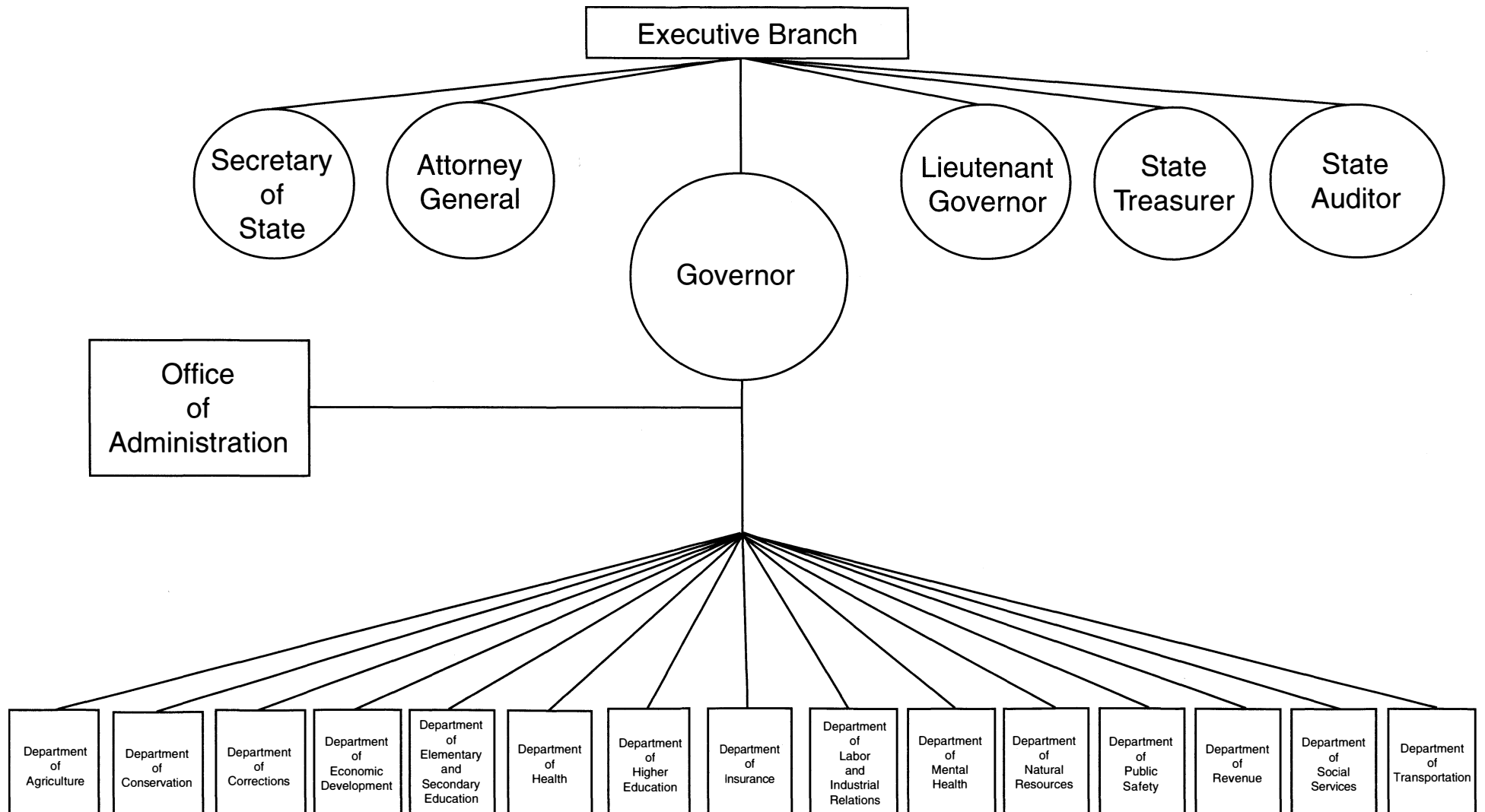
All of the departments in Missouri state government contain at least one administrative division or unit which provides support in fiscal management, accounting, personnel and training, research and data processing. Because of similarity of these duties and because each department only has one page of print space, these units are not described in detail.

For more information on these divisions, contact the department director listed on page 58.

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MISSOURI STATE GOVERNMENT



ELECTED OFFICIALS

OFFICE OF THE GOVERNOR

The chief executive officer of the state of Missouri must be at least 30 years old, a U.S. citizen for 15 years or longer and a resident of Missouri for at least 10 years before being elected governor.

The governor is elected to a four-year term during the same year as a presidential election and may seek re-election to a second four-year term. No person may hold the office for more than two terms.

The governor appoints the members of all boards and commissions, the heads of all departments in state government and all vacancies in public offices unless otherwise provided by law. The board members of Missouri's state universities and colleges are appointed by the governor. The governor also selects the members of the Supreme and Appellate Courts of Missouri from names submitted by the State Judicial Commissions in addition to numerous other appointments.

The governor addresses the General Assembly on the state of government and recommends changes or other actions to be taken. A budget is submitted by the governor to the General Assembly within 30 days after the assembly convenes. The budget contains the governor's estimates of available state revenues and an itemized plan for proposed expenditures.

All bills passed by both houses of the legislature, except those referred to a vote of the people, are submitted to the governor for his consideration. The governor may either approve a bill, making it law, or return it to the legislature with his objections.

The governor performs many other duties assigned by constitution, statute or custom. The governor also has the power to grant reprieves, commutations and pardons, but this does not include the power to parole.

In addition to his other duties, the governor is a member of a number of boards and commissions, such as the Board of Public Buildings and State Board of Fund Commissioners.

Moreover, the governor is commander-in-chief of the state's militia, the Missouri National Guard.

OFFICE OF THE LIEUTENANT GOVERNOR

The lieutenant governor is required to meet the same qualifications as the governor. The lieutenant governor is elected for a four-year term and is subject to re-election.

Under the constitution, the lieutenant governor is ex officio president of the Missouri Senate. Upon the death, conviction, impeachment, failure to qualify, resignation or other disabilities, the powers, duties and emoluments of the governor devolve upon the lieutenant governor until the end of his or her term or until the disabilities of the governor are removed. By law, the lieutenant

governor serves as secretary and member of the Board of Public Buildings. Missouri voters passed Proposition C in November, 1992, expanding the lieutenant governor's duties to include membership on the Missouri Tourism Commission, the Board of Fund Commissioners, the Missouri Housing Development Commission, the Missouri Development Finance Board, and the Missouri Rural Economic Development Council. Proposition C also designates the lieutenant governor as official advocate for Missouri's senior citizens, and as advisor to the Department of Elementary and Secondary Education on early childhood education. The lieutenant governor continues to serve as the state's ombudsman.

OFFICE OF SECRETARY OF STATE

The secretary of state oversees one of the most diverse offices in state government. The office includes more than 12 divisions and maintains offices in the State Capitol, the Missouri State Information Center (MSIC) and branches in St. Louis, Kansas City and Springfield.

The secretary of state is the chief election official in Missouri, bearing responsibility for administration of statewide elections involving both issues and individuals, and oversees local verification of petition signatures for initiative petitions. The secretary of state's commissions division authenticates official acts of the governor, and has the authority to appoint and commission notaries public.

The office is a clearinghouse of information. The State Archives preserves and makes available historic documents for use by researchers, including thousands of inquiries annually from genealogists. The Records Management program allows state agencies to store and retrieve inactive files at the MSIC. A companion Local Records program assists county and municipal governments in processing and safeguarding their important documents. The Publications Division produces a number of useful books and periodicals, including the Official Manual, the state Constitution, and rosters of the General Assembly and state, county and district officers. The Administrative Rules Division publishes the revisions to the Code of State Regulations monthly, which lists rules and regulations promulgated by state agencies, and the bi-monthly Missouri Register.

The Missouri State Library was created in 1946 as an independent agency with a board appointed by the governor. The major functions of the State Library are to provide direct library and information service in support of the executive and legislative branches of Missouri state government, to provide library service to blind and physically handicapped residents of Missouri and to promote the development and improvement of library services throughout the state. In July 1993, the State Library, including the Wolfner Library for the Blind and Handicapped, was placed under the supervision of the secretary of state.

Registration of businesses is another vital duty of the secretary of state. The Corporations Division handles the incorporation and reports for some 145,000 businesses licensed to do business in Missouri. The Franchise Tax Division collects more than \$55 million annually from for-profit corporations. Perfecting liens on business loans is the responsibility of the Uniform Commercial Code division, which receives some 137,000 filings each year. The Securities

Division protects Missouri investors from fraud by reviewing proposed securities offerings and registering broker-dealers, agents and investment advisors.

OFFICE OF STATE AUDITOR

The state auditor's office is charged with auditing all state agencies, boards and commissions; all of the state's municipal and circuit courts; and 93 of the state's 114 counties. The state auditor may also be called upon by citizen petition to audit local political subdivisions. Audits are performed to determine if tax dollars are being spent efficiently, economically and legally and to determine how well governmental authorities protect against fraud and abuse of the public funds under their control.

In addition to fulfilling the primary auditing duties of the office, the state auditor is charged with designing accounting systems for state and local governments, approving depositories selected by the state treasurer and serving as a member of the Board of Fund Commissioners and the State Records Commission. The state auditor also examines and registers all general obligation bonds and reviews the tax rates levied by the state's political subdivisions to ensure they comply with state law.

OFFICE OF STATE TREASURER

The duties of the state treasurer, as defined by the Missouri Constitution are: (1) to be custodian of all state funds; (2) to determine the amount of state moneys not needed for current operating expenses; and (3) to invest such moneys not needed for current operations in time deposits, bearing interest, in Missouri banking institutions selected by the state treasurer and approved by the governor and state auditor, or in short-term U.S. government obligations.

The operation of the office of state treasurer is essentially a banking operation. To disburse state funds, a warrant is prepared in the Office of Administration. The warrant, with the signature of the commissioner of administration, is presented to the state treasurer's office for processing. When the warrant is signed by the treasurer, it is converted into a negotiable check, or draft, on a designated depository of state funds.

When investing state funds, the state treasurer is required to give due consideration to the preservation of such moneys, the comparative yield and the effect upon the economy and welfare of the people of Missouri.

The state treasurer is permitted to purchase short-term U.S. government obligations, maturing and becoming payable within one year from the date of purchase. Interest received on the investment of state funds is credited either to the general revenue fund or to the fund from which the investment is made.

The state treasurer administers the MISSOURI FIRST low interest linked deposit loan program for small business, agriculture, job creation, drought relief, student loans and multi-family

housing. Through MISSOURI FIRST the state treasurer deposits funds in a Missouri financial institution at below market interest rates. The financial institution agrees to loan the amount of money at a reduced rate to businesses, farmers and students.

The state treasurer is a member of the State Board of Fund Commissioners, the Missouri Housing Development Commission, the board of trustees of the Missouri State Employees' Retirement System and the Missouri Arts Council.

OFFICE OF THE ATTORNEY GENERAL

The attorney general's office was created in 1806 when Missouri was part of the Louisiana Territory. Missouri's first constitution (1820) provided for an appointed attorney general. Since the 1865 constitution, the attorney general has been elected.

The attorney general is the attorney for the state. He represents the legal interests of Missouri and its people as a group, but cannot represent individual citizens in private legal actions.

As the state's chief legal officer, the attorney general must prosecute or defend all appeals to which the state is a party, including every felony criminal case which is appealed to the Missouri Supreme Court and courts of appeal. He also is required to institute, in the name and on behalf of the state, all civil suits and other proceedings that are necessary to protect the state's rights, interests or claims. He also may appear, interplead, answer or defend any proceedings in which the state's interests are involved, or appear on behalf of the state in declaratory judgment proceedings when the constitutionality of a statute is challenged.

The attorney general renders official opinions to the General Assembly, the governor, secretary of state, auditor, treasurer, the heads of the various state departments and the circuit or prosecuting attorneys on questions of law relating to their duties.

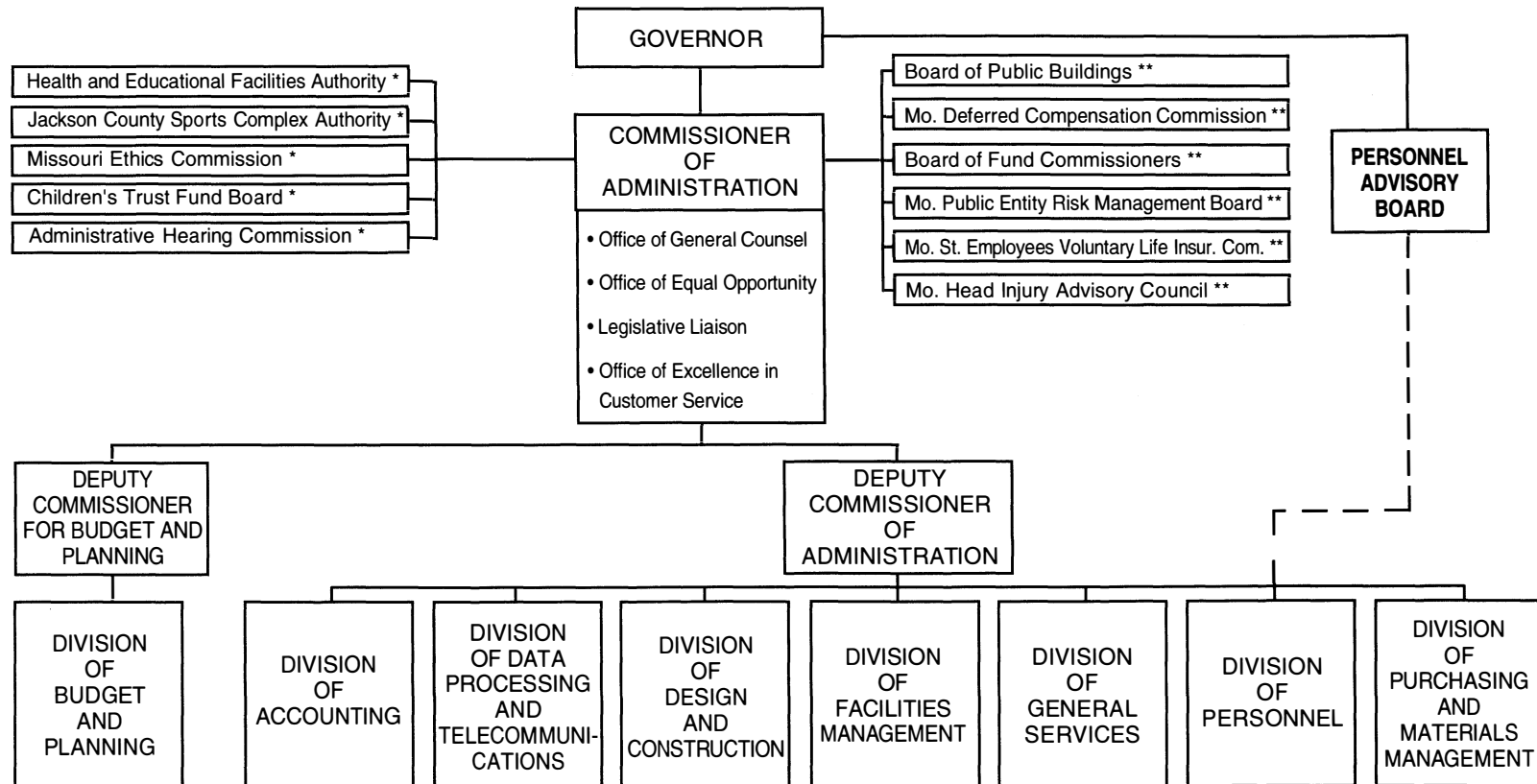
The attorney general may institute quo warranto proceedings to oust any corporation from doing business in Missouri if it has abused its franchise or has violated the state's laws. He also may institute quo warranto proceedings against any person unlawfully holding any office or move to oust any public official for misfeasance, nonfeasance, or malfeasance in office.

He is a member of the Board of Fund Commissioners, Board of Public Buildings, the Governor's Committee on Interstate Cooperation, the Missouri Highway Reciprocity Commission and the Missouri Housing Development Commission. He serves as chairman of the Governor's Crime Commission.

In order to fulfill these and other responsibilities, the attorney general has organized his office into six divisions: Litigation, Criminal, Consumer Protection, Governmental Affairs, Environmental Protection and Labor.

**DEPARTMENTAL ORGANIZATION CHARTS
AND DESCRIPTIONS**

OFFICE OF ADMINISTRATION



* Assigned by statute

** Assigned by statute and/or staffed by the Office of Administration

OFFICE OF ADMINISTRATION

The Office of Administration is the service and administrative control agency created by the General Assembly to combine and coordinate the central management functions of state government.

The chief administrative officer is the Commissioner of Administration who is appointed by the Governor with the advice and consent of the Senate. The Office of Administration provides central services and support to all other state agencies as detailed below.

Administrative Hearing Commission conducts prehearing conferences and full evidentiary hearings throughout Missouri, making findings of fact and conclusions of law relating to licensing, tax, and medical provider disputes.

Division of Accounting is responsible for the operation of the statewide accounting and payroll systems, social security administration, bond management, and is the custodian of all public accounting records of the state.

Division of Budget and Planning is the central point to assist state agencies, the commissioner of administration, and the governor in preparing and overseeing an efficient and effective overall plan for the state's financial resources.

Division of Design and Construction is responsible for the preparation of the state's capital improvement program and budget, inventory and condition assessment of all state-owned land and facilities, contracting for and managing capital improvement projects for state agencies.

Division of Data Processing and Telecommunications is the central point for providing data processing and state telecommunications services for the executive branch of state government.

Division of Facilities Management is responsible for the maintenance and operation of state-owned buildings and grounds throughout the state. The division is responsible for the preparation of the leasing budget for the entire state and for oversight of the leasing program. Staff of the division provide design services, space analysis, project management, energy management and mechanical services.

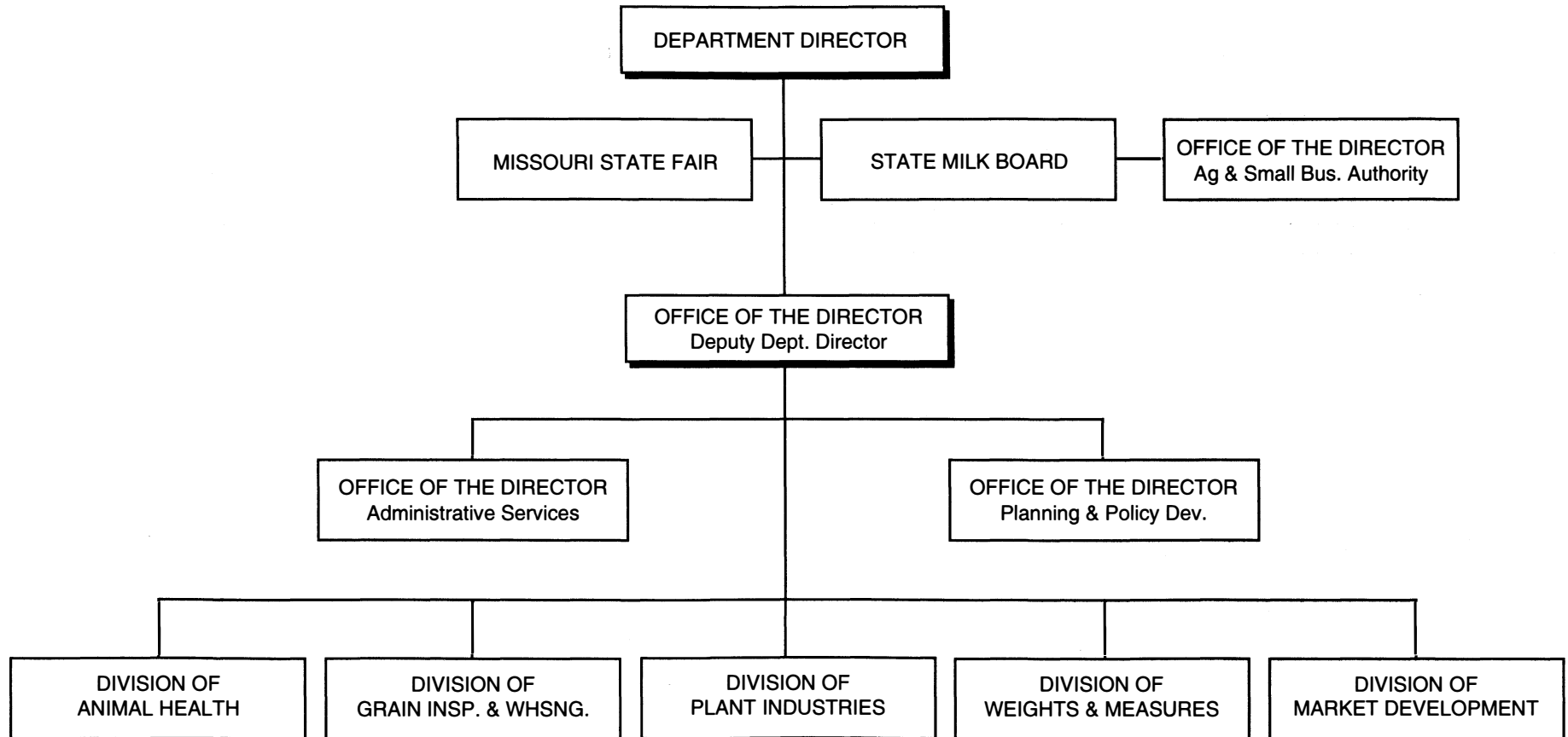
Division of General Services provides management services to the state departments including printing, vehicle maintenance, risk management, forms management, and flight operations. The division also provides staff support for the Governor's Advisory Council on Physical Fitness and Health, the Missouri Public Entities Risk Management Fund, the Missouri Head Injury Advisory Council and the Missouri Commission on Intergovernmental Relations, the state clearinghouse for federal assistance programs, and the *Missouri Express* - a Community Information Network initiative.

Division of Personnel administers the Missouri Merit System (covering about 30,000 employees) and the Uniform Classification and Pay System (about 40,000 employees when complete). Additional responsibilities in all agencies include management training, labor relations, productivity and quality improvement, employee leave benefits, and consultative services.

Division of Purchasing and Materials Management is responsible for the procurement of equipment, supplies, general and professional services for most agencies of state government; and administers the state and federal surplus property programs and the state recycling programs.

Office of Equal Employment Opportunity is responsible for assisting state agencies in employment and contracting of historically underutilized individuals, and monitoring progress in promoting and ensuring equal opportunity within state government through employment, provision of services, and operation of facilities.

DEPARTMENT OF AGRICULTURE



DEPARTMENT OF AGRICULTURE

Like Missouri agriculture, the duties of the Missouri Department of Agriculture are diverse. The department has the challenge of protecting the state's producers, processors, distributors and consumers of food and fiber, while marketing Missouri products at home and abroad. The department administers programs that prevent livestock disease, monitor commercial transactions involving weighing or metering devices, regulate grain storage and inspection, establish rules for labeling and using farm chemicals, control plant pests and oversee feed and seed sales. Other department programs range from licensing and inspecting livestock markets to educating youth in agriculture through scholarships, loans and career programs.

The director of agriculture determines department policy and provides a representative voice on a broad range of issues affecting Missouri farmers, ranchers, agribusinesses and agriculture policy-makers. The director oversees certain aspects of the State Milk Board and the Missouri Agricultural and Small Business Development Authority, and is a standing member of the Missouri State Fair Commission. The fair provides educational, competitive and recreational opportunities while exhibiting all aspects of Missouri agriculture: livestock, row crops, fruits and vegetables, farm equipment and machinery, and arts and crafts.

Division of Animal Health administers programs to control, eradicate and test for livestock diseases. The division also inspects and licenses livestock markets and commercial pet dealers and breeders. Livestock brands are registered with this division.

Division of Grain Inspection and Warehousing inspects, grades and weighs grain stored in or moved through terminals in Missouri. The division licenses and bonds grain warehouses in Missouri, and works to ensure the overall quality, condition and weight of grain being bought or sold.

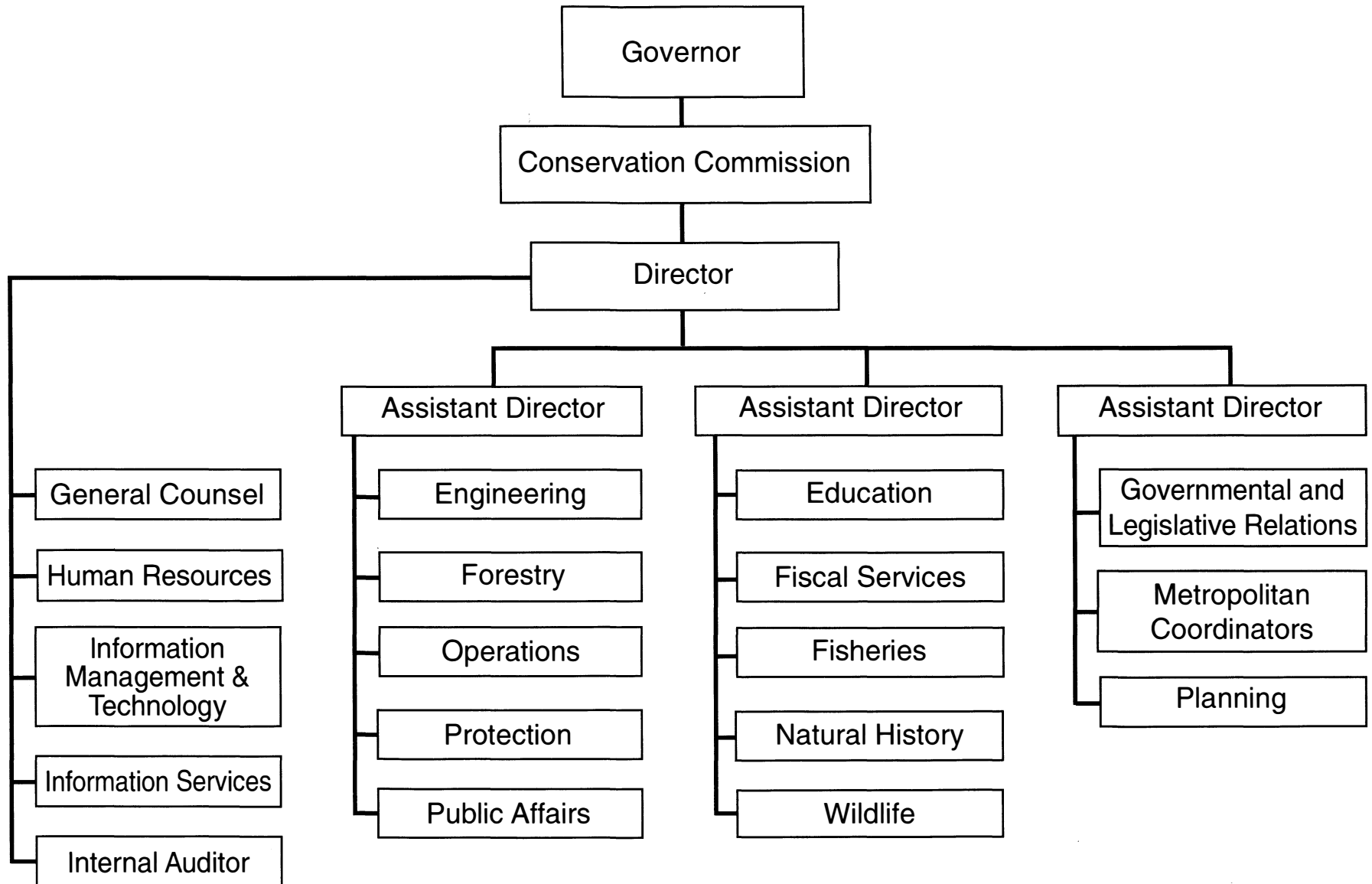
Division of Market Development works to develop and expand markets for Missouri agricultural products both domestically and internationally. The division helps commodity groups promote their products, creates an identity for Missouri agricultural products through its AgriMissouri program and acts as a liaison between Missouri producers and foreign buyers. This division also administers youth scholarship and career programs, disseminates daily market information, and provides marketing opportunities for horticultural and aquaculture products, specialty crops and the livestock and forage industries.

Division of Plant Industries works to prevent the spread of harmful insects and plant diseases, certifies and licenses commercial and private pesticide applicators and dealers, assures quality and label accuracy of commercial feeds and seeds, and inspects fresh fruits and vegetables to assure quality and grade.

Division of Weights and Measures provides protective services to consumers and businesses. The division inspects commercial weighing and metering devices, administers regulations related to fuel quality, inspects eggs for grade, size, origin and packaging and ensures milk is not sold under cost.

State Milk Board administers Missouri's Grade A and manufacturing milk inspection programs.

DEPARTMENT OF CONSERVATION



DEPARTMENT OF CONSERVATION

The Department of Conservation is guided by a four-member Commission appointed by the Governor with advice and consent of the Senate. The Commission is charged with the control, management, restoration, conservation and regulation of the bird, fish, game, forestry and all wildlife resources of the state. The Commission appoints a director who serves as the administrative officer of the Department of Conservation.

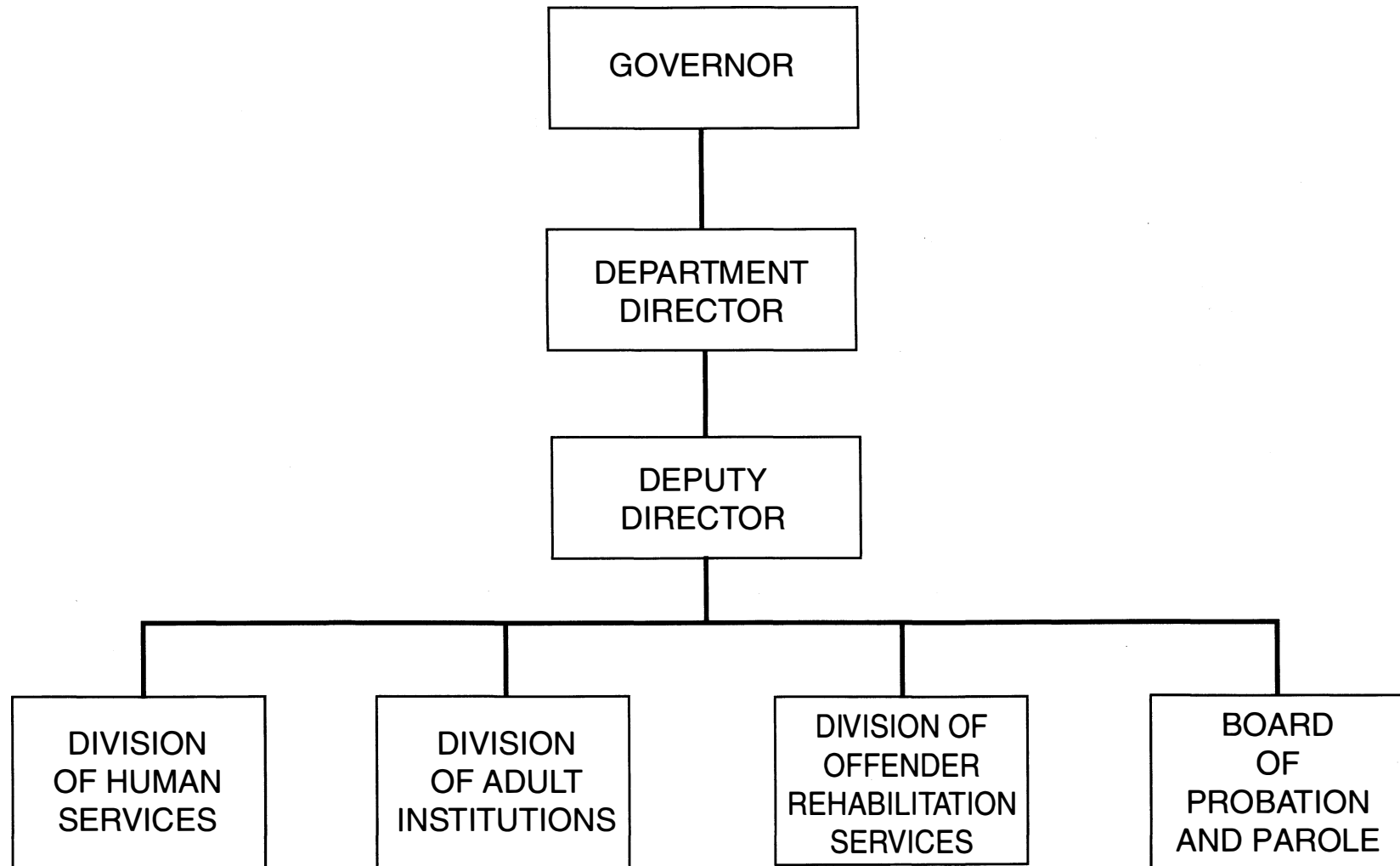
Principal sources of revenue are the sale of hunting and fishing permits, the conservation sales tax of one-eighth of one percent earmarked for conservation, and revenue derived from administration of wildlife and forest resources. Substantial funding is made available on a matching basis through the federal government and is applied primarily to acquisition, development, research and forest fire control. The administrative structure is broken into three components.

Resource Management is responsible for assuring management of Missouri's private and public aquatic and terrestrial resources, providing a well-rounded program involving fish, wildlife and forest resources, conducting research in those areas, carrying out water pollution investigations related to fish kills, and managing public use facilities. Forestry and Wildlife divisions primarily assume responsibilities for management of department areas. Fisheries Division manages aquatic organisms including fish. Natural History Division provides area management advice and expertise relating to rare and endangered species, unique habitats and nonconsumptive uses. The statewide wildfire control program is carried out in cooperation with forest industry, rural fire departments and other agencies. A Regulations Committee develops regulations and rules pertaining to department areas, seasons and bag limits.

Administrative Services activities include these essential central support functions - Human Resources, Fiscal Services, Information Management and Technology, Information Services, and Planning divisions; metropolitan coordination and agricultural liaison. Land acquisition is handled through Planning Division, acquiring public lands and processing other real estate related transactions, including in-lieu-of tax payments to counties.

Public Services and Enforcement provides ongoing public information and educational programs and services relating to conservation and outdoor skills. Within this group are the Education and Public Affairs divisions. Enforcement of the conservation laws, rules and regulations falls to the Protection Division, along with the Hunter Education program. Engineering Division provides expertise in facility design and surveying. Operations Division does light construction, facility maintenance and assures that the department's vehicles and aircraft are operational and well maintained.

DEPARTMENT OF CORRECTIONS



DEPARTMENT OF CORRECTIONS

The Department of Corrections supervises all felons and targeted misdemeanants assigned to it by the courts. By Missouri law, a person must be 17 years of age or certified as an adult by the courts and with a sentence of not less than one year in order to be committed to the department for incarceration. Adult felons and misdemeanants placed on probation by the circuit courts are also under the supervision of the department through the Board of Probation and Parole.

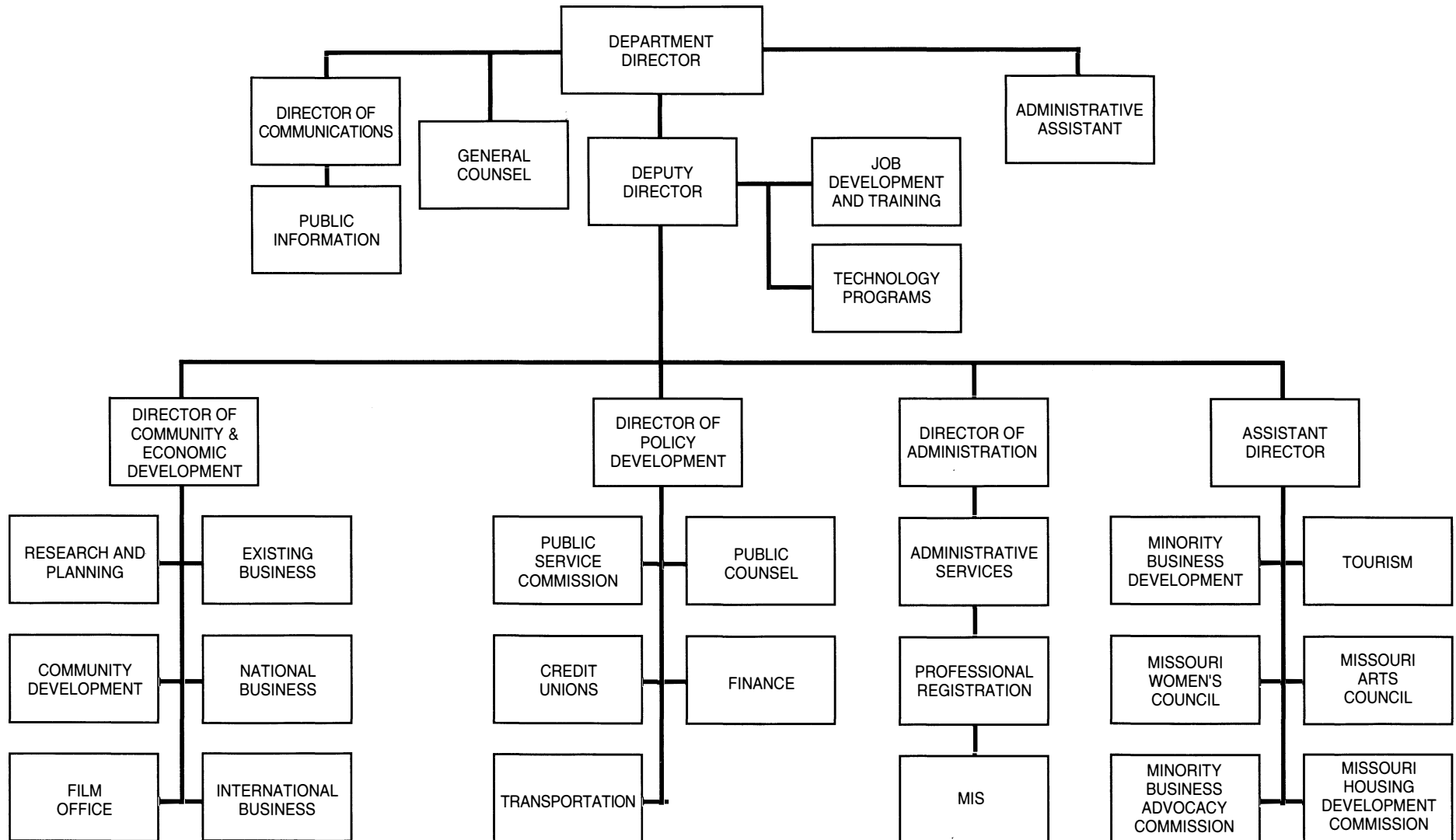
Division of Adult Institutions is responsible for the supervision and management of 19 adult state correctional institutions and all felons committed to secure confinement.

Division of the Board of Probation and Parole is responsible for all activities relating to parole release and the supervision of offenders on probation, parole and in community corrections programs. The division's staff also conduct pre-sentence and parole investigations for the court and the board and also oversees the collection of court fees, victim restitution and payments to the victims crime fund.

Division of Human Services provides specialized activities for the department in the areas of victims services, religious affairs, volunteer and intern services and employee health services. The division also oversees all recruitment and personnel activities.

Division of Offender Rehabilitative Services is responsible for the evaluation and assignment of all inmates to the appropriate correctional facility, the development and implementation of health care, basic academic and vocational education programs, and sex offender and substance abuse programs as mandated by law.

DEPARTMENT OF ECONOMIC DEVELOPMENT



DEPARTMENT OF ECONOMIC DEVELOPMENT

The department administers programs relating to the promotion of the economy of the state, trade and business. The director, appointed by the Governor and confirmed by the Senate, oversees economic development, regulation of business, financial institutions, and professional registration.

Economic Development Programs promote job creation and capital investment such as national, international, small business, research, financing and community development activities.

Missouri Council on Women's Economic Development and Training addresses issues regarding the economic and employment status of women in Missouri.

Division of Job Development and Training administers funds granted to the state under the Job Training Partnership Act (JTPA) and several state job training programs including the Missouri Job Development Fund, Community College Training Fund and the Missouri Youth Service and Conservation Corps.

Division of Tourism is responsible for promoting the growth of Missouri's travel industry. The division works to attract vacationers from out of state and encourage Missourians to travel in their home state.

Missouri State Council on the Arts stimulates and encourages the growth of all arts throughout the state.

Division of Credit Unions is responsible for the annual examination, supervision, and chartering of mergers and liquidations for approximately 300 state-chartered credit unions.

Division of Finance is responsible for the incorporation, regulation, liquidation and examination of state-chartered banks, trust companies, and state-chartered savings and loan associations.

Division of Transportation is responsible for overseeing activities relating to common carriers, railroad corporations, motor carriers and express companies, street railroads and other forms of transportation.

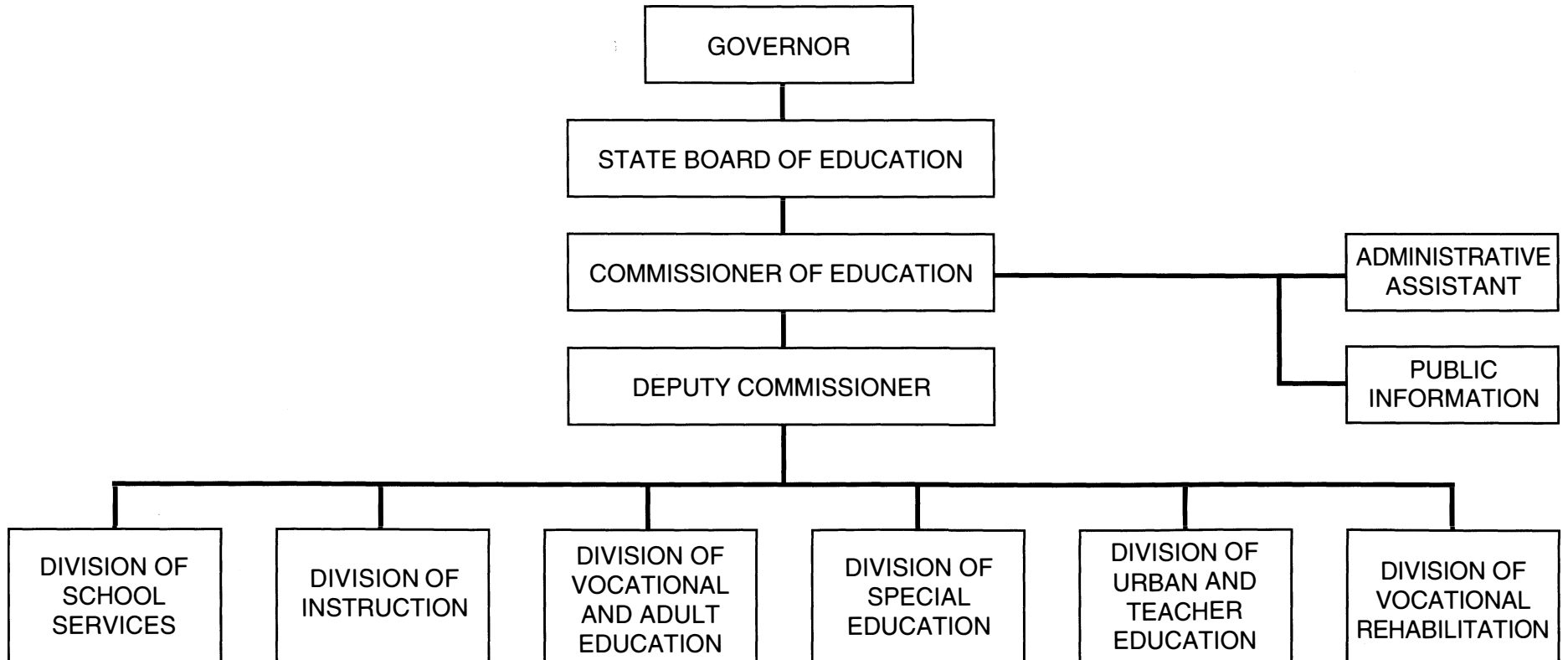
Public Service Commission executes all laws relating to private industries operating in Missouri as public utilities.

Office of Public Counsel represents the interest of the public in proceedings before the Public Service Commission.

Missouri Housing Development Commission insures loans to nonprofit and limited dividend sponsors of residential housing for low- and moderate-income families.

Division of Professional Registration provides support services to boards and commissions such as the Missouri Board for Architects, Professional Engineers and Land Surveyors, etc. Each licensing board is responsible for regulating its profession.

DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION



DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION

The State Board of Education consists of eight lay citizens appointed by the Governor and confirmed by the Senate. Each board member's term of office is eight years; the terms are staggered so that one term expires each year. The board is bipartisan, and no more than four members may belong to the same political party. Under the constitution, the board is responsible for "supervision of instruction in the public schools." The board appoints the Commissioner of Education, who serves as its chief administrative and executive officer.

The board establishes policy for the state education agency, the Department of Elementary and Secondary Education. The department is primarily a service agency that carries out policies of the State Board of Education and provides leadership for the improvement of public schools. The agency assists local school districts in carrying out state and federal laws and regulations. The department is organized into six divisions.

Division of School Services administers the major "business" functions that support school operations, such as school finance, pupil transportation, and food services. This division distributes state financial aid to school districts. It conducts the Missouri School Improvement Program, the State Board of Education's accreditation system for local school districts.

Division of Instruction is responsible for a wide range of programs which assist school districts in improving educational services. These activities include curriculum development, early childhood education and programs for gifted students. The division manages state and federal grant programs that support special services such as programs for disadvantaged children, improving educational technology, and programs for at-risk youth.

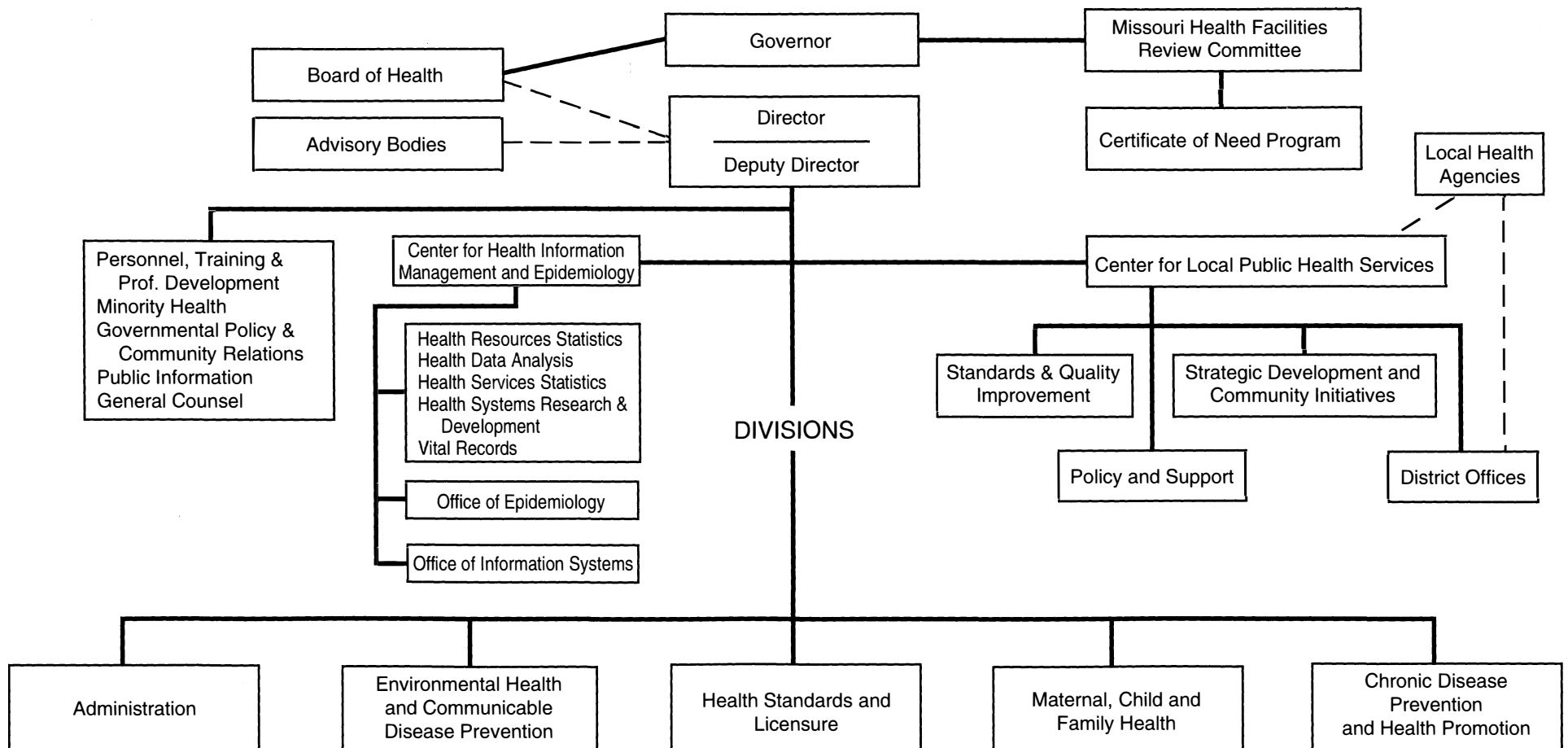
Division of Vocational and Adult Education is responsible for state and federal programs that support vocational-technical education for students and adults. It administers the state's "A+ Schools" program, provides customized job-training for business and industry, and manages the statewide high school equivalency (GED) testing program.

Division of Special Education assists school districts in establishing and improving services for children with disabilities. It operates the Missouri School for the Blind (St. Louis), the Missouri School for the Deaf (Fulton), and the State Schools for Severely Handicapped.

Division of Urban and Teacher Education provides programs that assist urban school districts. It evaluates teacher-education programs in colleges and universities and issues certificates for all professional educators. The division also coordinates state-level professional development and inservice-training programs for educators.

Division of Vocational Rehabilitation provides education, counseling and other specialized services to help adult citizens with disabilities prepare for employment and live as independently as possible.

DEPARTMENT OF HEALTH



DEPARTMENT OF HEALTH

The Department of Health is responsible for protecting and promoting the health of Missourians by assessing health status and needs, developing policies and priorities, and assuring that the state is responding appropriately. The department director is appointed by the Governor with the advice and consent of the Senate. A seven-member Board of Health, appointed by the Governor, serves in an advisory capacity to the department director.

In the Office of the Director, there are two centers and the Offices of Personnel, Training and Professional Development; Minority Health; Governmental Policy and Community Relations; Public Information and General Counsel.

The Center for Local Public Health Services coordinates the Department of Health's partnership with local public health agencies to improve the health of all Missourians. The center is charged with developing the needed tools, policies and strategies to strengthen public health statewide; assisting in professional training and development for public health professionals statewide; and assisting efforts for community health assessments and initiatives.

Center for Health Information Management and Epidemiology is responsible for collecting, analyzing and distributing health-related data that promotes the better understanding of health problems and needs in Missouri, as well as spotlighting improvements and progress achieved in the health of Missourians. Health information collected and reported includes births and deaths, incidence of disease, marriages and divorces, incidence of injury, and hospital and nursing home information. The center publishes consumer guides on costs for care in hospitals. This center issues certified copies of birth and death records to Missourians. The center's Office of Epidemiology investigates and assists others in investigating public health issues. The center administers PRIMO, a program providing doctors and nurse practitioners funding for their education in return for service in an underserved region of Missouri.

In addition to the Director's Office the department is divided into five divisions - The Division of Administration and four programmatic divisions:

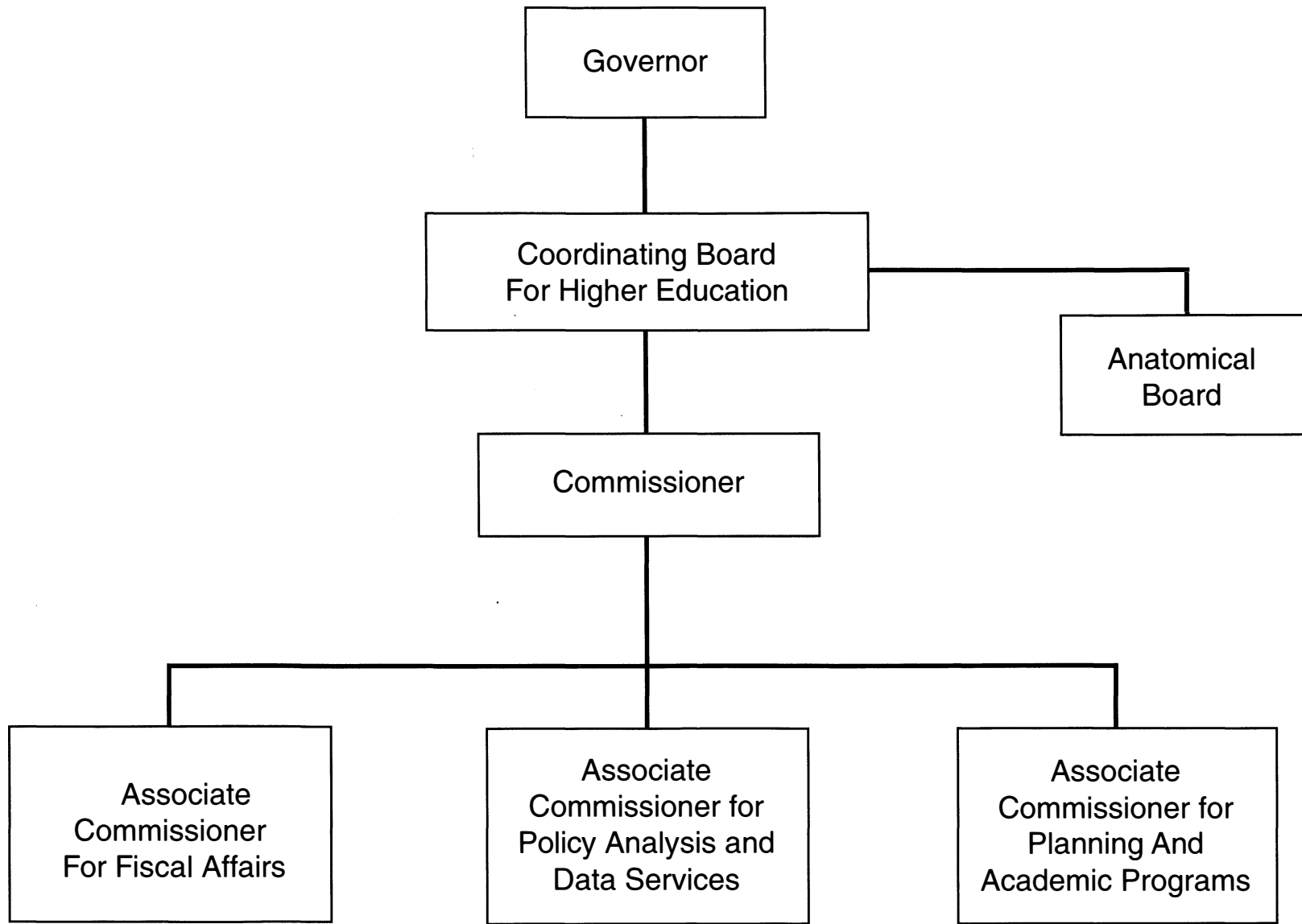
Division of Environmental Health and Communicable Disease Prevention is responsible for the investigation of the cause, origin, and method of transmission of diseases of public health importance and conditions of specific interest. The inter-related services of the division focus on disease prevention and control. Included are specific responsibilities related to communicable diseases, vaccine-preventable diseases, tuberculosis, zoonoses, nosocomial (hospital-acquired) infections, sexually transmitted diseases, HIV/AIDS, community sanitation, environmentally-related health hazards, occupational health, hazardous substance control, and radiological health issues.

Division of Maternal, Child and Family Health plans and administers statewide maternal and child health programs. Programs include school health, family planning, perinatal substance abuse, disabilities prevention, WIC and other food programs, nutrition education, care services for people with HIV/AIDS, services for people with special health care needs and dental health. The division offers a toll-free telephone number (1-800-TEL-LINK) that refers women and their families to services including prenatal care, Medicaid, parenting skills, etc.

Division of Chronic Disease Prevention and Health Promotion administers programs for the prevention and control of chronic diseases such as heart disease, cancer, diabetes and arthritis through research, screening, behavioral intervention and community health education activities. The division develops and coordinates community-based health promotion projects, coordinates the ASSIST program that is aimed at reducing tobacco usage, coordinates cancer control and cancer prevention activities, provides no-cost mammograms and pap smears to uninsured women and conducts, as part of a national effort, a monthly survey on health behaviors of Missourians.

Division of Health Standards and Licensure licenses hospitals, home health agencies and child care facilities, as well as administers the state emergency medical services program and oversees the registration of Missouri handlers of controlled substances. Investigating concerns or complaints in any of these areas is part of the division's authority.

DEPARTMENT OF HIGHER EDUCATION



DEPARTMENT OF HIGHER EDUCATION

The Coordinating Board for Higher Education is the statutory head of the Department of Higher Education and is the state's planning agency for its higher education system of 13 public four-year colleges and universities, 16 public two-year community colleges, 26 independent colleges and universities, and 110 proprietary schools. In addition to its planning and coordination functions the CBHE administers the Missouri Student Grant Program, the Missouri Student Loan Program, the Missouri Higher Education Academic Scholarship Program, the Paul Douglas Teacher Scholarship Program, proprietary school certification, and telecommunications distance learning. The nine-member coordinating board, one from each congressional district, is appointed by the Governor with the advice and consent of the Senate.

The Commissioner of Higher Education is the chief executive officer appointed by the board. The commissioner advises the board on policies and action decisions, implements and administers all programs of statutory responsibility, and oversees the ongoing operations of the department.

The Department of Higher Education has responsibility for the development and continuation of a statewide master plan, academic program review, the approval of new academic programs at the public two-year and four-year colleges and universities, the five year review of the role and missions of all public institutions, and the preparation of budget recommendations for the public higher education institutions and the financial aid programs operated by the CBHE. The major goals of the department are to provide financial and geographic access, promote academic quality, and assure efficient use of resources in the system of higher education. The department maintains a statewide higher education information system and prepares an annual report on the status of higher education in Missouri. The **Blueprint for Missouri Higher Education** has four major strategic initiatives: postsecondary technical education, a telecommunications-based delivery system, Funding for Results, and institutional mission enhancement.

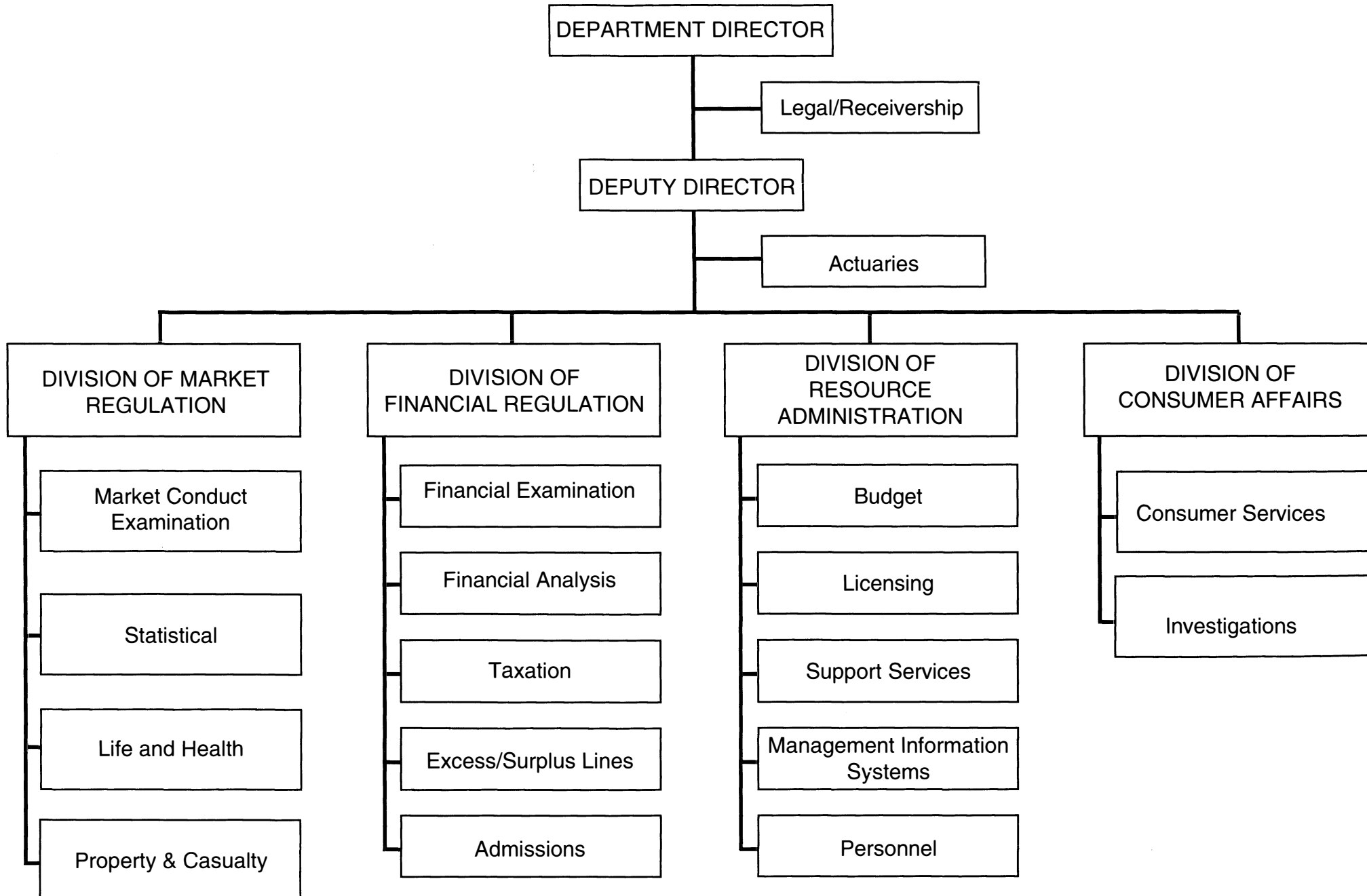
Associate Commissioner for Fiscal Affairs prepares analyses to aid the Coordinating Board for Higher Education in the development of recommendations for state general fund support to public higher education; oversees the Missouri Student Loan Program, the Missouri Student Grant Program, the Academic Scholarship Program, and other state-funded grant programs which currently distribute funds for need-based and non-need-based financial aid.

Associate Commissioner for Planning and Academic Programs is responsible for developing planning and policy alternatives on academic issues, supervising the review and analysis of proposals for new programs from all independent and public institutions; reviewing existing programs at public institutions; reviewing institutional plans; reviewing community college out-of-district course requests; and administering of federal higher education programs.

Associate Commissioner for Policy Analysis and Data Services is responsible for conducting policy analysis studies related to issues which impact the state's system of higher education from both state and national perspectives to facilitate long-range state-level higher education planning; conducting statewide needs assessments, including the Board's statutory responsibilities related to establishing new community junior college districts and residence centers; and collecting, maintaining and reporting data about Missouri's public and private colleges and universities and those proprietary schools certified to operate by the CBHE.

Missouri State Anatomical Board, an autonomous agency under the Department of Higher Education, functions to receive unclaimed human bodies requiring burial at public expense and to distribute them for scientific study to certain qualified schools.

DEPARTMENT OF INSURANCE



DEPARTMENT OF INSURANCE

The Missouri Department of Insurance was created by constitutional amendment effective July 1, 1991. The newly created department is charged with the regulation of the insurance industry and the administration of laws and regulations relating to insurance in the state. The department's primary responsibility is to protect the consumer by regulating and supervising the insurance companies, agencies, agents, and brokers operating in Missouri.

The Department is organized with the following divisions:

Division of Financial Regulation is responsible for the financial analysis and examination of insurers operating in Missouri to verify their financial condition. In addition, the division ensures that the operations of the companies are in compliance with Missouri laws, department regulations, and accepted insurance accounting practices. The division is divided into three sections: financial examination, financial analysis, and taxation.

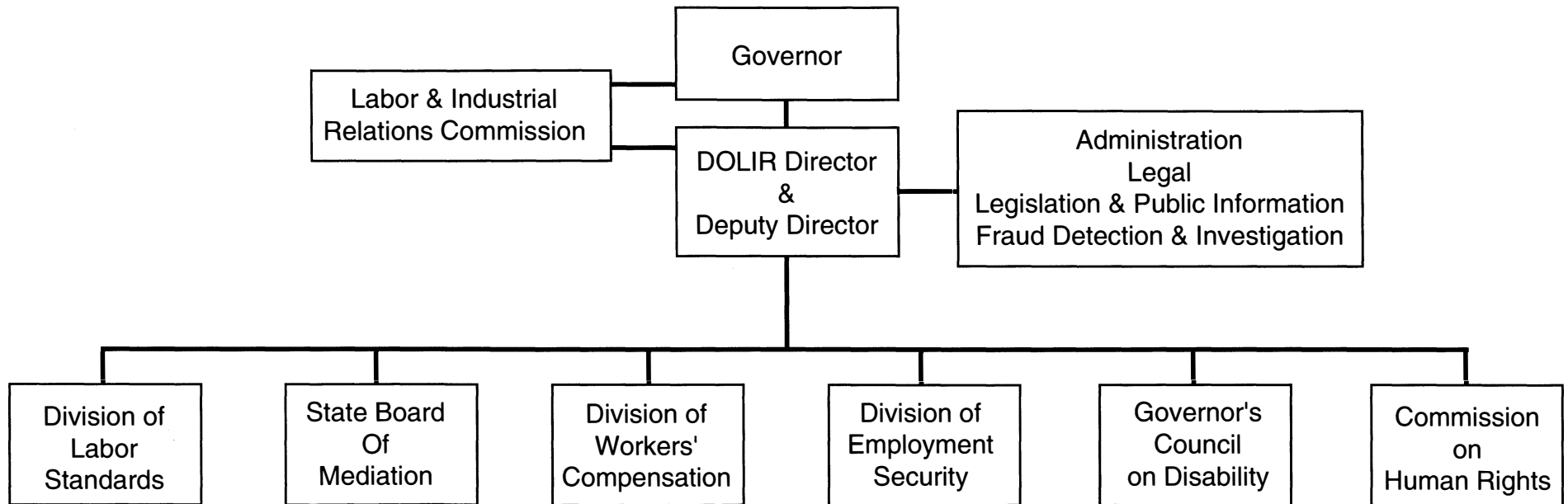
Division of Market Regulation functions to ensure that Missouri residents are receiving quality insurance coverage. The market conduct examination, property and casualty, life and health, and statistics sections are most directly involved in regulating the business activities of Missouri insurers.

Division of Consumer Affairs is made up of the consumer services and special investigations sections. The consumer services section responds to complaints and inquiries from the general public and operates as an intermediary between the consumer and insurance company in resolving disputes. The special investigations section is responsible for investigating alleged fraud, as well as problems involving agents, brokers, and agencies.

Division of Resource Administration coordinates the activities within the department relating to administrative operations and provides support for the other division within the department. The licensing section, which handles agent and broker licensing, is also within the division. The division of resource administration includes the licensing, management information systems, budget and support services sections.

Since its inception, the Department of Insurance has been dedicated to providing services for the consumer and the insurers of the state to ensure that companies are properly supervised and operating safely for the protection of the consumer.

DEPARTMENT OF LABOR AND INDUSTRIAL RELATIONS



DEPARTMENT OF LABOR AND INDUSTRIAL RELATIONS

The Labor and Industrial Relations Commission provides information on status of Commission level appeals to unemployment compensation, workers' compensation and crime victims' as well as objection to prevailing wage rate determinations.

The Department of Labor and Industrial Relations is responsible for administering programs which promote job placement, provide an income contribution for workers to offset the loss of a job because of injury or layoff, resolve matters of majority representation and appropriate bargaining units, regulate wages for certain work in public works and construction, assist in employment of the handicapped and enforce Missouri's anti-discriminatory statutes.

Division of Workers' Compensation provides information about employer requirements to have workers' compensation insurance, answers questions about workers' compensation benefits, assists victims of violent crime, evaluates work sites for worker safety, provides information to employers on self-insuring for workers' compensation insurance purposes and investigates allegations of workers' compensation insurance fraud and noncompliance.

Division of Labor Standards provides information about mine safety, worker safety and health, complying with laws about the employment of children, prevailing wage, minimum wage, overtime and dismissal rights. Division personnel are available to inspect mines and caves throughout Missouri.

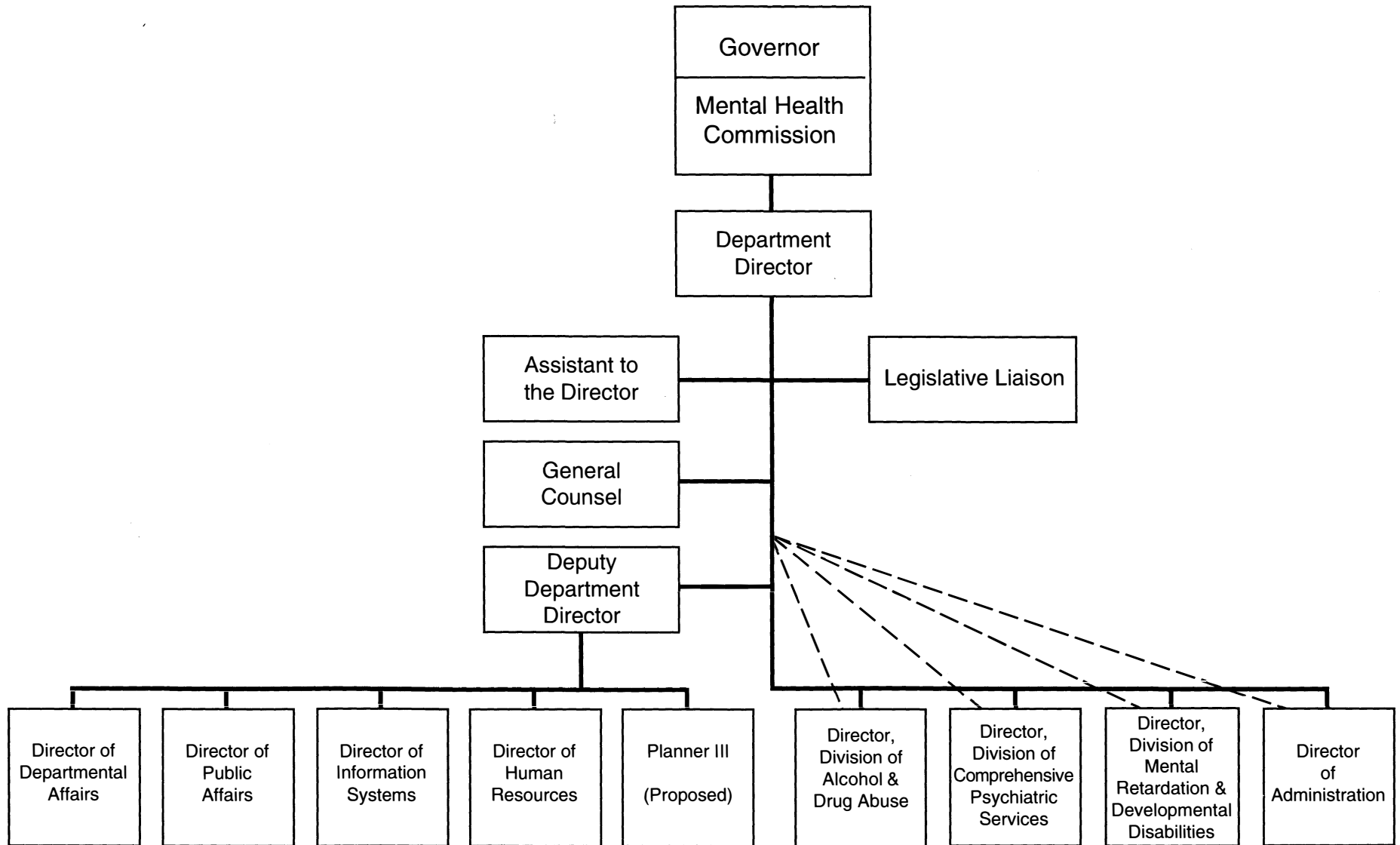
Division of Employment Security provides information about applying for jobs, claiming unemployment benefits or helping employers with questions about unemployment insurance.

Governor's Council on Disability provides information about programs and services available to persons with disabilities, complying with the ADA (Americans with Disabilities Act) and locating assistive technology devices. Assistive technology can help open up and enhance employment opportunities for people with disabilities.

State Board of Mediation determines appropriate bargaining units by conducting elections to determine majority representative status, assists with questions on public employee bargaining and provides services in establishing labor management committees within public bodies.

Missouri Commission on Human Rights provides information to discourage discrimination in the workplace. The Commission investigates complaints filed because of race, national origin, religion, color, ancestry, gender, disability (in employment only) or familial status (in housing only). Commission staff also conduct on-site training for businesses to help them avoid potentially discriminatory behavior in the workplace.

DEPARTMENT OF MENTAL HEALTH



DEPARTMENT OF MENTAL HEALTH

The Missouri Department of Mental Health serves Missourians by working to prevent substance abuse, mental disorders, and developmental disabilities; by rehabilitating, treating, and habilitating persons with those conditions; and by educating the public about mental health.

The department benefits from the counsel of a seven-member citizen commission, which makes major policy and budgetary decisions for the department, including hiring the director. The members of the Mental Health Commission, who are appointed by the Governor and confirmed by the Senate, are selected for their concerns and expertise in the various facets of mental health care.

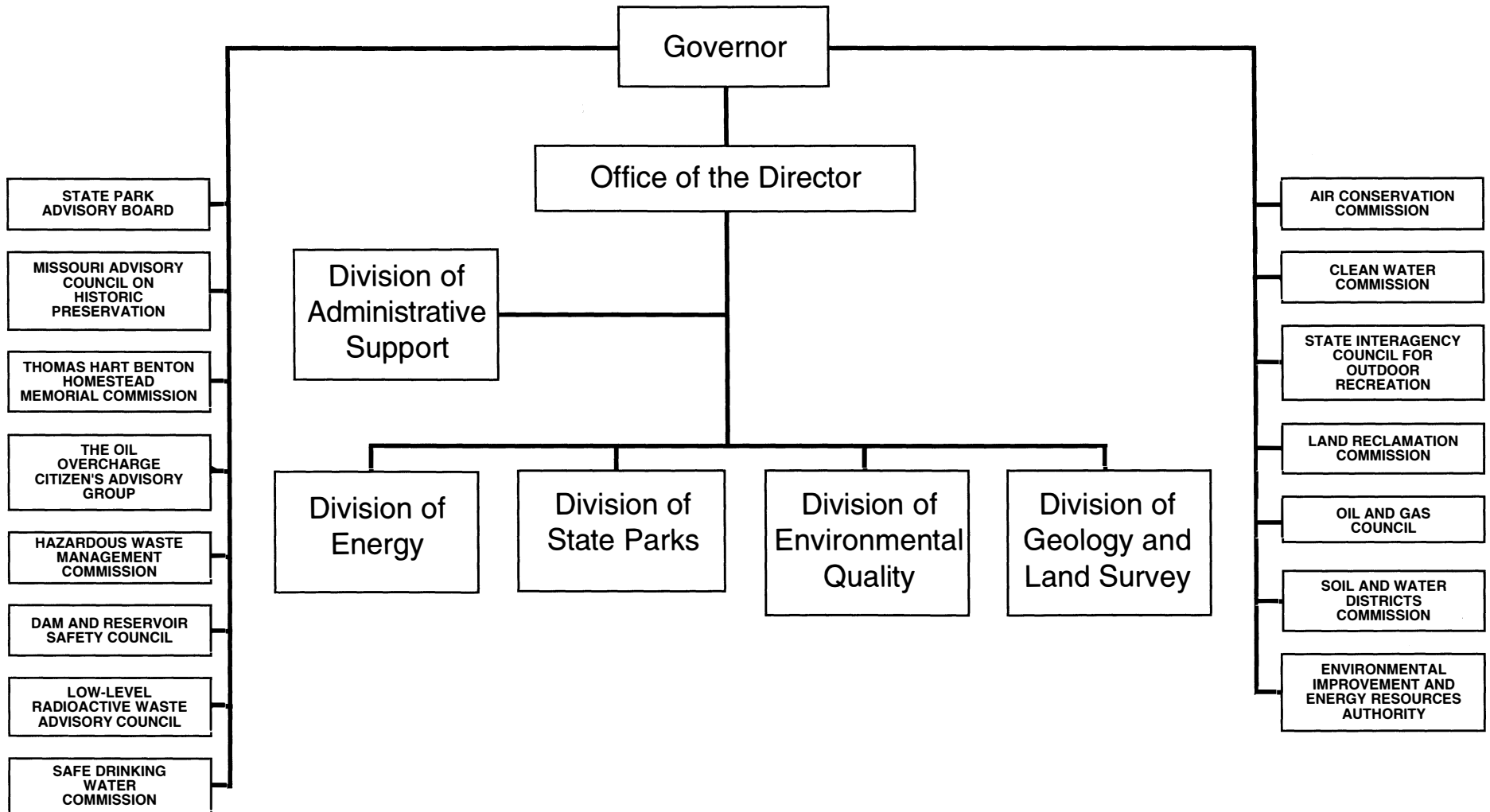
The department is divided into three program divisions and four support divisions that support the work of the program divisions. The department operates 33 facilities and contracts with more than 1,000 private agencies to provide community-based care.

Division of Alcohol and Drug Abuse plans and funds an array of prevention, treatment, and rehabilitation programs for alcohol- and drug-dependent Missourians and provides outpatient treatment services to compulsive gamblers and their families. The division operates no facilities of its own, but instead contracts with community agencies and mental health centers to provide detoxification services, residential and non-residential services and prevention programs.

Division of Comprehensive Psychiatric Services plans, provides and funds prevention, evaluation and treatment services for Missourians diagnosed as mentally ill. The division operates four state hospitals, three acute care mental health facilities, two children's psychiatric hospitals, one children's residential facility and six community mental health centers.

Division of Mental Retardation and Developmental Disabilities plans and provides direct services and contracts with other agencies to serve a clientele with such developmental disabilities as mental retardation, cerebral palsy, autism, epilepsy, and learning disabilities. The division operates six habilitation centers and 11 regional centers. The regional centers serve as the entry and exit points for receiving the division's services.

DEPARTMENT OF NATURAL RESOURCES



DEPARTMENT OF NATURAL RESOURCES

The Department of Natural Resources is involved in environmental and resource-related issues. It protects Missouri's environment, deals with the critical area of energy, helps develop mineral resources, and works to preserve the state's historic and cultural heritage. The goal of the department is to ensure capable planning, management and utilization of Missouri's natural resources. The director, who is appointed by the Governor and confirmed by the Senate, is the chief executive officer and appointing authority of the department. You may contact the department by calling toll free 1-800-334-6946 for the Division of State Parks, and 1-800-361-4827 for Environmental Technical Assistance. The department consists of five divisions.

Division of State Parks administers Missouri's 79 state parks and historic sites. The mission of the state parks system is to preserve and interpret the state's most outstanding features and cultural landmarks and to provide recreation. The division also administers the Outdoor Recreation Assistance Program, which administers federal funds to help communities develop public recreation facilities, and the Historic Preservation Program, which administers federal funds to help identify and preserve historic properties throughout the state.

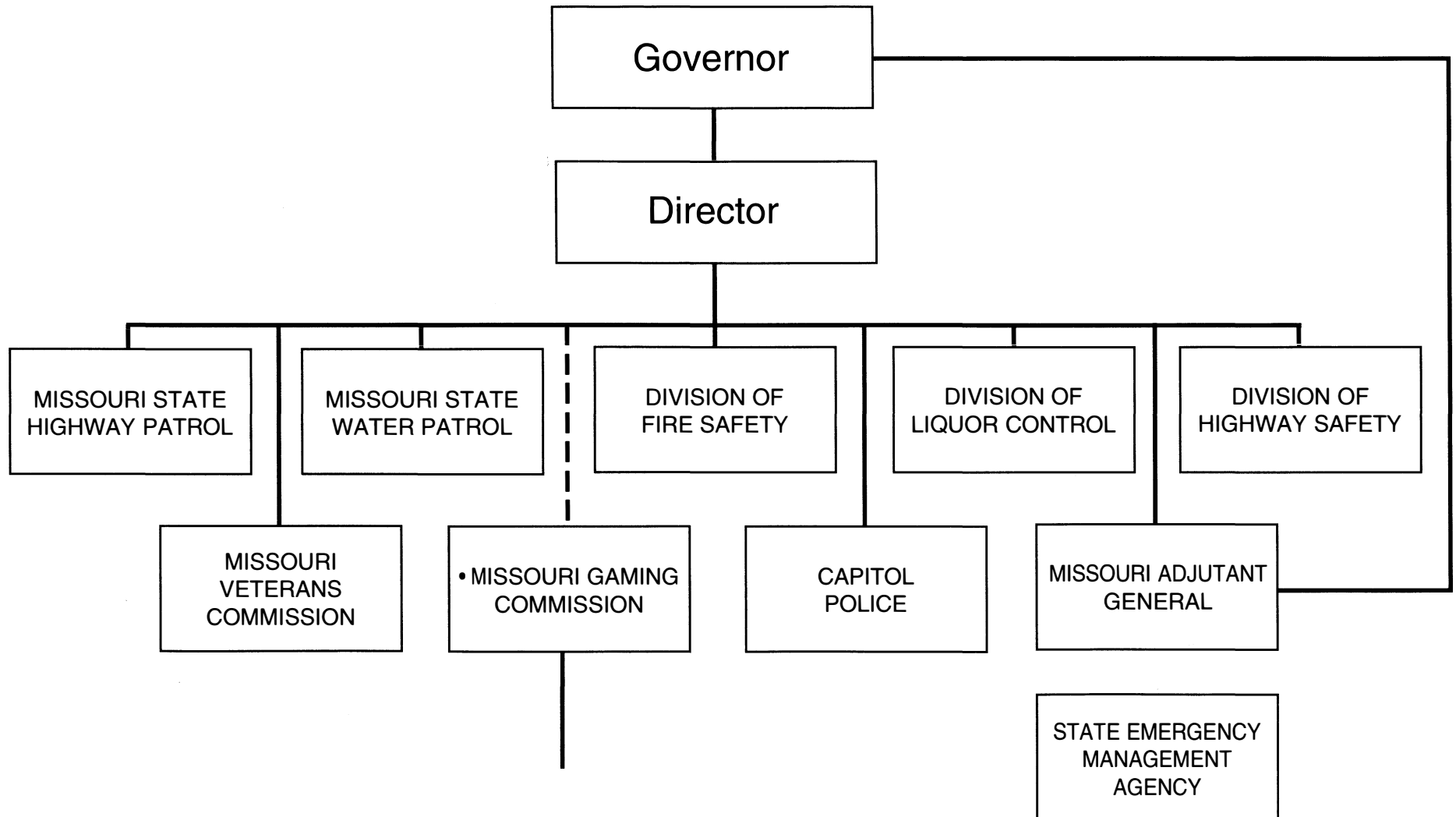
Division of Geology and Land Survey's responsibilities include protecting Missouri's water mineral and land resources and overseeing their potential use and development. The division provides land survey information and restores land survey monuments. It also ensures that all new and existing non-agricultural, non-federal dams 35 feet or more in height meet minimum safety standards, and provides information about potential geologic hazards such as earthquakes.

Division of Environmental Quality (DEQ) strives to protect the environment, the public health and the economic well-being of Missourians by preserving and improving the quality of the state's air, land and water. The division administers the air pollution, environmental services (laboratory), hazardous waste, land reclamation, public drinking water, soil and water conservation, solid waste management, technical assistance, and water pollution control programs. Six regional offices are located in Jefferson City, Kansas City, Macon, Poplar Bluff, Springfield, and St. Louis.

Division of Energy helps all energy-using sectors to choose and use energy resources as economically and efficiently as possible. The state has an important role to plan in energy policy and programming because the production, distribution, and use of energy is the single greatest public sources of environmental and health problems.

Environmental Improvement and Energy Resources Authority (EIERA) was established by the Missouri General Assembly to protect Missouri's environment, develop energy alternatives, and promote economic development. The EIERA's mandate is broad and through tax-exempt bonds, notes, and other types of financial assistance, can support environmental projects for businesses, institutions, municipalities, and government agencies. The EIERA offers low-cost financing for the construction of wastewater and sewage treatment facilities; provides financial assistance for the development of commercial products from recovered waste; and promotes energy resource projects and educational programs.

DEPARTMENT OF PUBLIC SAFETY



- The Missouri Gaming Commission is statutorily independent of the Department of Public Safety.

DEPARTMENT OF PUBLIC SAFETY

The mission of the Department of Public Safety is to ensure the safety and security of Missouri's citizens and their property. It is responsible for all elements of law enforcement, criminal investigation, and public safety activities undertaken by state government, and for coordinating these efforts with local and federal law enforcement and public safety agencies.

The director of Public Safety is appointed to this cabinet-level position by the Governor with the advice and consent of the Senate. The office of the director is responsible for developing public safety programs, police officer training and certification, and providing legislative guidance on law enforcement issues. Additionally, the director is responsible for overseeing distribution of federal and state funds in grants for narcotics control, victims assistance, commercial vehicle safety, and juvenile justice. Other programs in the director's office provide support services and resources to assist local law enforcement agencies and promote crime prevention.

Missouri Capitol Police is empowered to enforce state law, conduct criminal investigations, control parking, building security, and monitor life safety systems in the buildings and on the grounds of state owned property located in the city of Jefferson.

Division of Fire Safety conducts investigations of suspicious fires and bombings, and is also responsible for inspecting nursing homes and day-care centers licensed by the state, administering the state's boiler inspection program, licensing and enforcing fireworks, and establishing and implementing training standards for firefighters as well as elevator safety and the Missouri Emergency Response Commission.

Division of Highway Safety is responsible for the development, administration, and coordination of comprehensive statewide highway safety programs and for the allocation of federal funds to state and local agencies for highway safety programs.

Division of Liquor Control is responsible for enforcing Missouri's liquor laws and has the authority to suspend or revoke licenses in cases of non-compliance. The division licenses 12,000 alcoholic beverage retailers, wholesalers, and manufacturers annually, and collects approximately 27 million dollars each year in license fees and taxes due on alcoholic beverages.

Missouri State Highway Patrol enforces the state's traffic laws and promotes safety on Missouri highways, conducts criminal and drug investigations, operates commercial motor vehicle weigh stations, enforces commercial motor vehicle safety laws and regulations, and is responsible for Missouri's driver examination program.

Missouri State Water Patrol ensures boating and water safety through enforcement of Missouri's watercraft laws and boating regulations. Patrolmen also conduct criminal and drug investigations, recovery dive operations and conduct boating safety education classes.

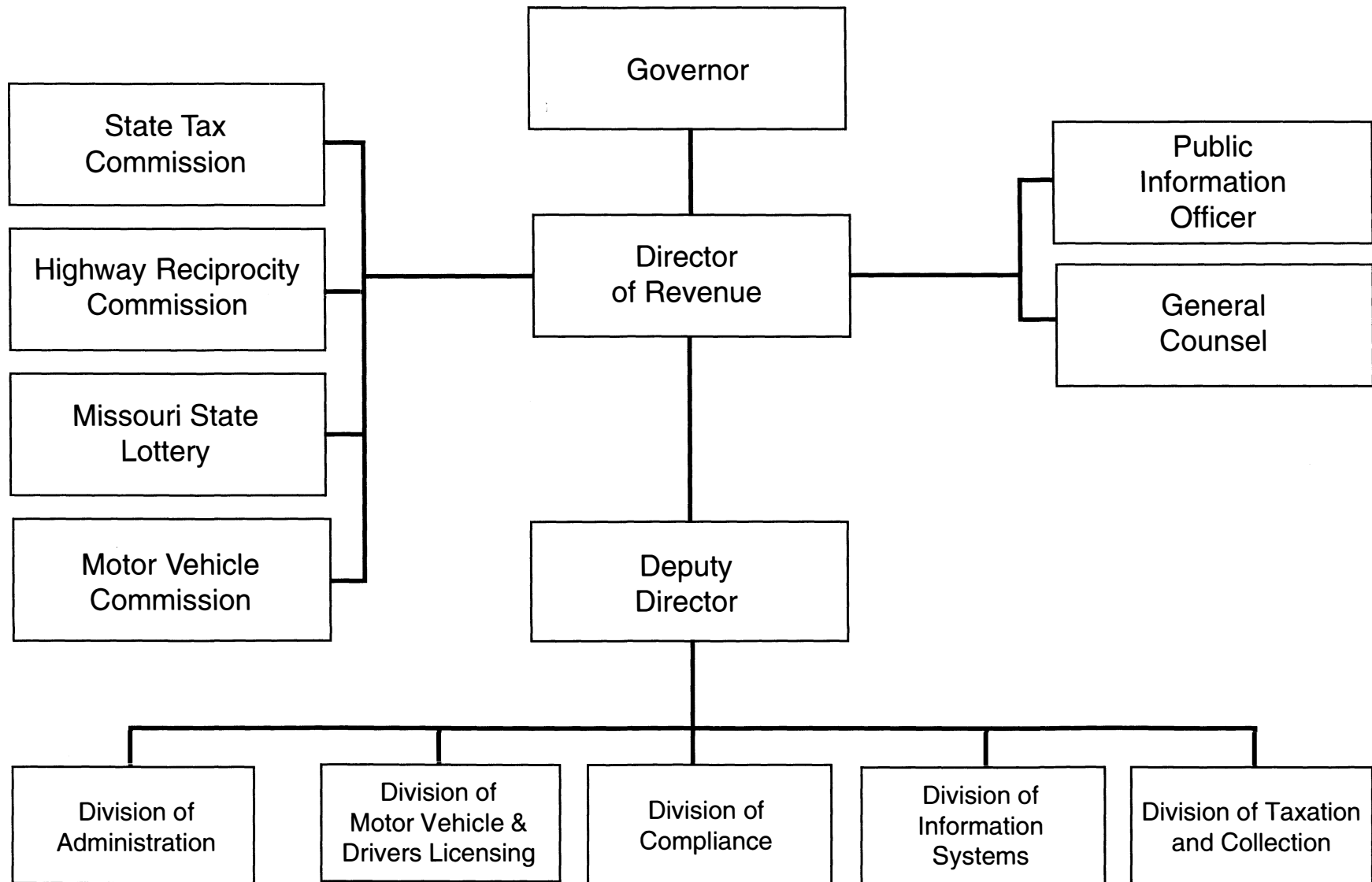
Missouri Veterans Commission provides counseling and referral assistance regarding state or federal benefits to Missouri veterans, their dependents, or survivors, and administers state Veterans' Homes in St. James, Mt. Vernon, Mexico and Cape Girardeau and St. Louis. A sixth home is planned in the northwest part of the state in the near future.

Office of Adjutant General is responsible for administration of Missouri's Army and Air National Guard which, in addition to their federal missions, are available to the Governor to assist in times of natural or man-made disasters.

State Emergency Management Agency (SEMA) is responsible for coordinating statewide emergency preparedness activities among federal, state, and local agencies.

Missouri Gaming Commission regulates riverboat gambling and charitable bingo games in Missouri.

DEPARTMENT OF REVENUE



DEPARTMENT OF REVENUE

The Department of Revenue serves as the central collection agency for all state revenues. The primary duties of the department are to administer Missouri's tax laws, register and title motor vehicles and watercraft, license drivers, and collect the proper amount of taxes and fees due the state of Missouri. Commissions assigned to the department are administered separately.

The director of revenue, appointed by the Governor and confirmed by the Senate, is responsible for all operations and policies of the department.

Division of Taxation and Collection is responsible for the administration of Missouri's tax laws. It also processes and administers forms and reports for the collection of revenue due the state and local taxing jurisdictions as set forth by statutes.

Division of Motor Vehicle and Drivers Licensing is responsible for the titling and registration of motor vehicles, trailers and marinecraft in the state. It also issues drivers licenses to qualified drivers and is responsible for administering the branch and fee offices throughout the state.

Division of Compliance is responsible for all civil tax audits and enforcement of criminal statutes applicable to taxes.

Division of Information Systems is responsible for the administration, development, implementation and maintenance of data processing and information systems within the department.

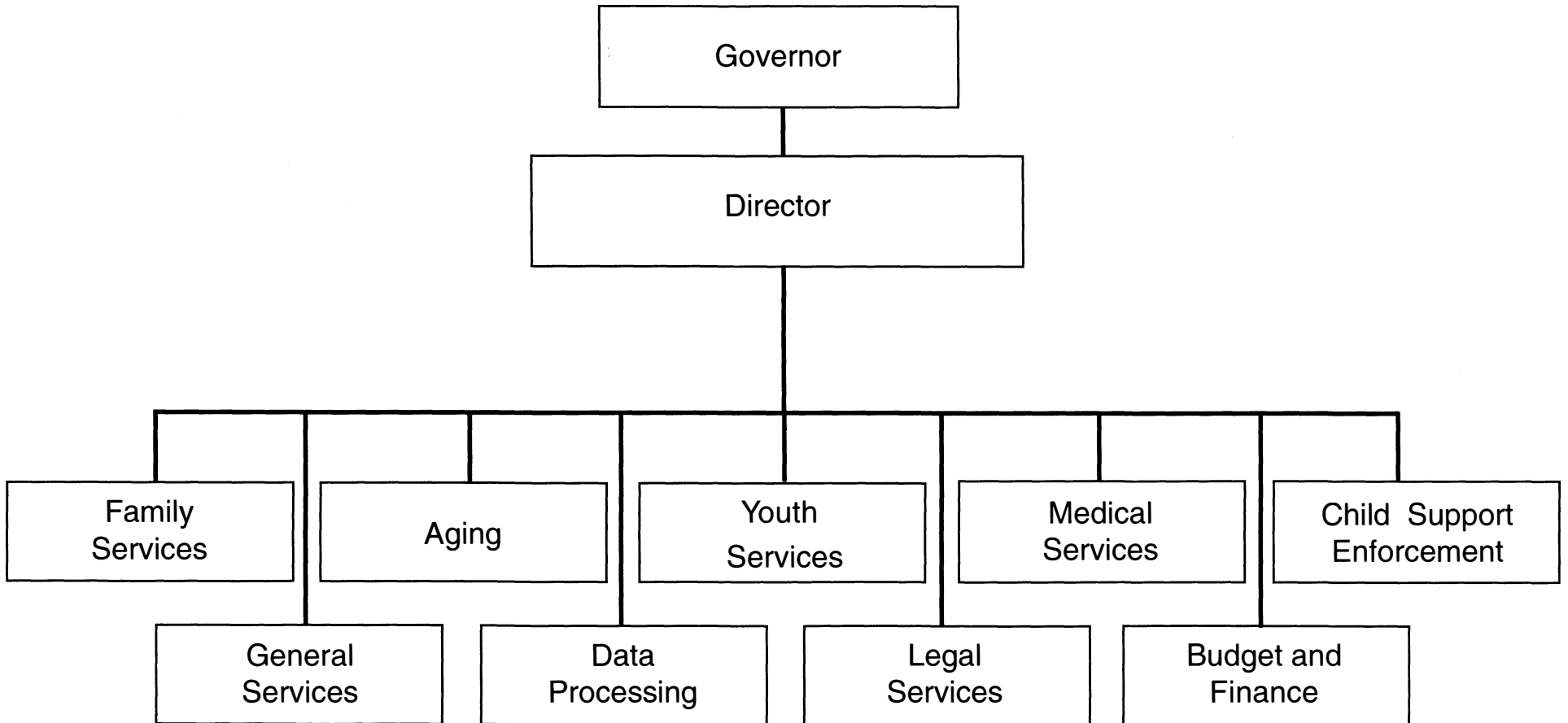
Missouri Highway Reciprocity Commission is authorized to negotiate and enter into reciprocal agreements and arrangements with other states concerning commercial motor vehicle registration fees for interstate use of the highways. Fees collected are deposited in the highway fund.

Missouri Motor Vehicle Commission is responsible for the licensing of all manufacturers, motor vehicle dealers and boat dealers.

Missouri State Lottery Commission supervises the lottery by issuing rules and licenses. It also negotiates contracts with vendors.

Missouri State Tax Commission exercises general supervision over all the assessing officers, over county boards of equalization and appeal and over all laws concerning general property tax.

DEPARTMENT OF SOCIAL SERVICES



DEPARTMENT OF SOCIAL SERVICES

The Department of Social Services coordinates and integrates programs designed to reduce all forms of family dependency. Administrative responsibility for agency activities rests with a department director appointed by the Governor with the advice and consent of the state Senate.

Agency programs are distributed among several functional divisions as described below. The department maintains field offices in each Missouri county and in the City of St. Louis.

Division of Aging (DA) coordinates health, protective service and social programs affecting older persons. The agency licenses and certifies long-term care facilities, secures community-based services for persons who can live outside long-term care institutions and investigates reports of abuse, neglect and exploitation. DA also administers the Governor's Silver Club Card program and coordinates the work of local senior service agencies.

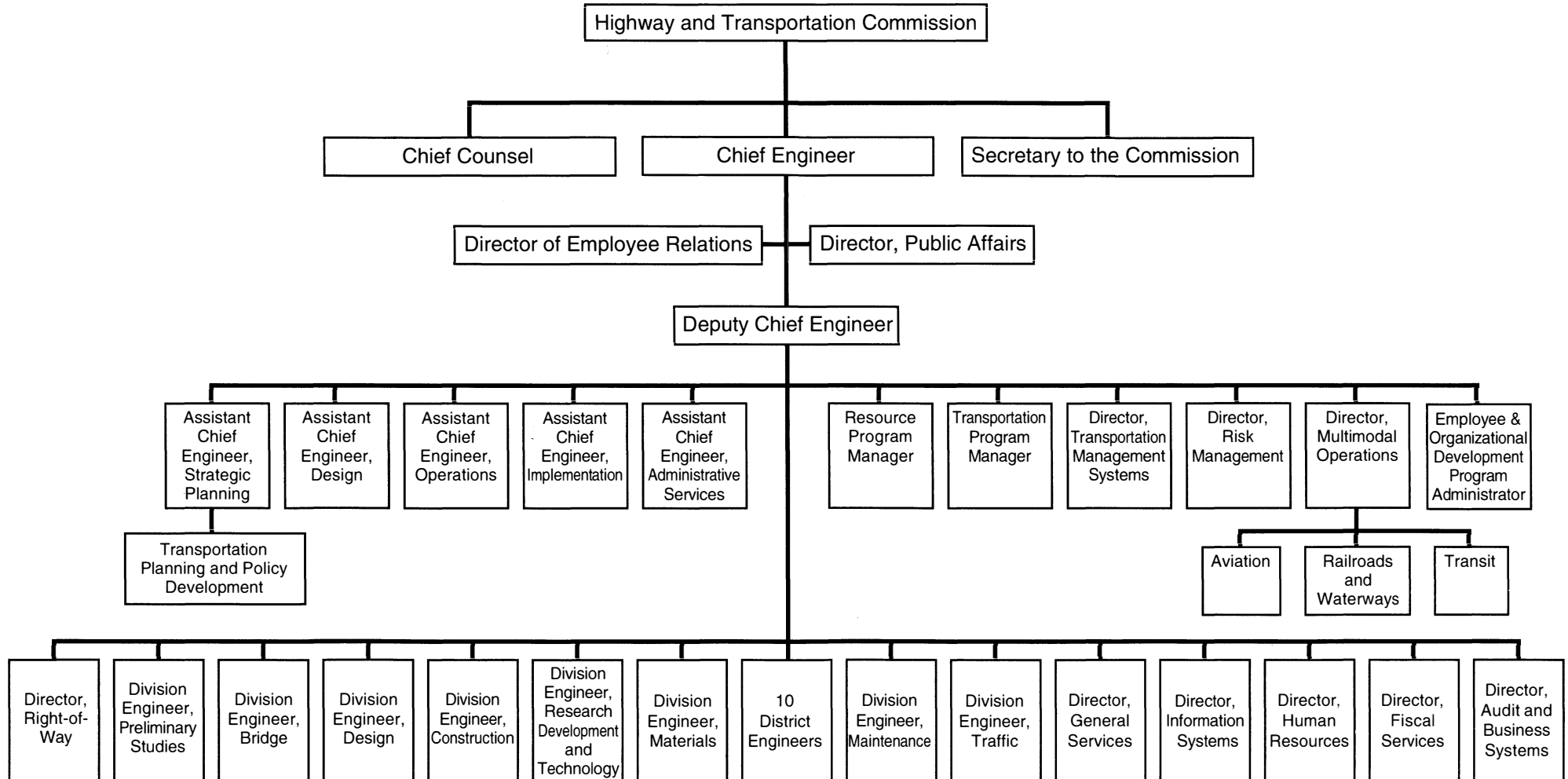
Division of Child Support Enforcement (DCSE) establishes paternity for children born out-of-wedlock, establishes and enforces child and medical support orders, and modifies support orders. DCSE provides these free services to custodial and non-custodial parents of all children, including those who receive Aid to Families with Dependent Children, Medicaid and other forms of public assistance.

Division of Family Services (DFS) has three broad areas of responsibility affecting low-income families and individuals, the blind and children. It administers cash assistance programs, grants and other assistance programs - Aid to Families with Dependent Children, Food Stamps, FUTURES, energy assistance, and others for low-income families in all age groups. It operates programs that promote self-sufficiency, through jobs and cash assistance, for blind persons. DFS also receives and investigates child abuse reports, arranges for protective care when a child cannot live in his own home and administers other services designed to improve child welfare.

Division of Medical Services (DMS) administers the Missouri Medicaid program, a plan of health care benefits for eligible low-income, aged and disabled citizens. The agency processes and pays claims submitted by hospitals, physicians, long-term care facilities and other health service providers. DMS also pays supplementary medical insurance premiums for qualified Medicare beneficiaries.

Division of Youth Services (DYS) provides supervision, education and treatment services to adjudicated delinquent youth and status offenders. The agency operates residential programs, which vary in length and structure, in 20 Missouri locations. DYS also works with juvenile courts to provide youth services in home communities rather than in facilities.

DEPARTMENT OF TRANSPORTATION



DEPARTMENT OF TRANSPORTATION

The Missouri Department of Transportation (MoDOT) consists of more than 6,000 employees in its 10 district offices and Support Center. These employees are responsible for the operation of the nation's sixth largest transportation system--a 32,000 mile highway system requiring decisions concerning highway location, design, construction and maintenance. The department also helps to develop and improve airports, rail facilities, ports and transit systems.

MoDOT is governed by the Missouri Highway and Transportation Commission, a six-member bipartisan group appointed by the governor and confirmed by the Senate. Members are appointed to staggered, six-year terms. No more than three members can be of the same political party. The commission appoints the chief engineer, chief counsel and commission secretary. All other appointments are made by the chief engineer and chief counsel, with commission approval.

Bridge Division prepares plans and specifications for bridge design projects.

Construction Division oversees and inspects highway and bridge design projects under contract.

Design Division provides support to district designers allowing roadway improvement projects to be completed on time, on budget, and within acceptable standards and guidelines by the establishment of broad statewide goals and direction.

General Services Division purchases items, provides vehicles, flight services, mapping services and building facilities in support of the department's activities.

Human Resource Division provides assistance on employment, wage and salary administration and policy development.

Maintenance Division maintains the highway system.

Materials Division controls material quality for construction and maintenance of the state highway system.

Preliminary Studies Division works with regional groups to help identify transportation needs and determine the best ways to meet the public's travel needs, evaluate environmental impacts and conserve natural resources.

Public Affairs Division helps communicate with employees and the public about the department using publications, communication assistance, customer service and training.

Right of Way Division works with their district counterparts to acquire real estate or easements necessary for highway construction.

Traffic Division reviews accident data and makes the necessary changes in signing, striping and signaling operations.

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Missouri House of Representatives Districts

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Missouri Department of Mental Health, Comprehensive
Psychiatric Service Areas

Missouri Department of Mental Health, Division of
Alcohol and Drug Abuse

Missouri Department of Mental Health, Division of Mental
Retardation and Developmental Disabilities

Missouri Department of Natural Resources Regional Offices

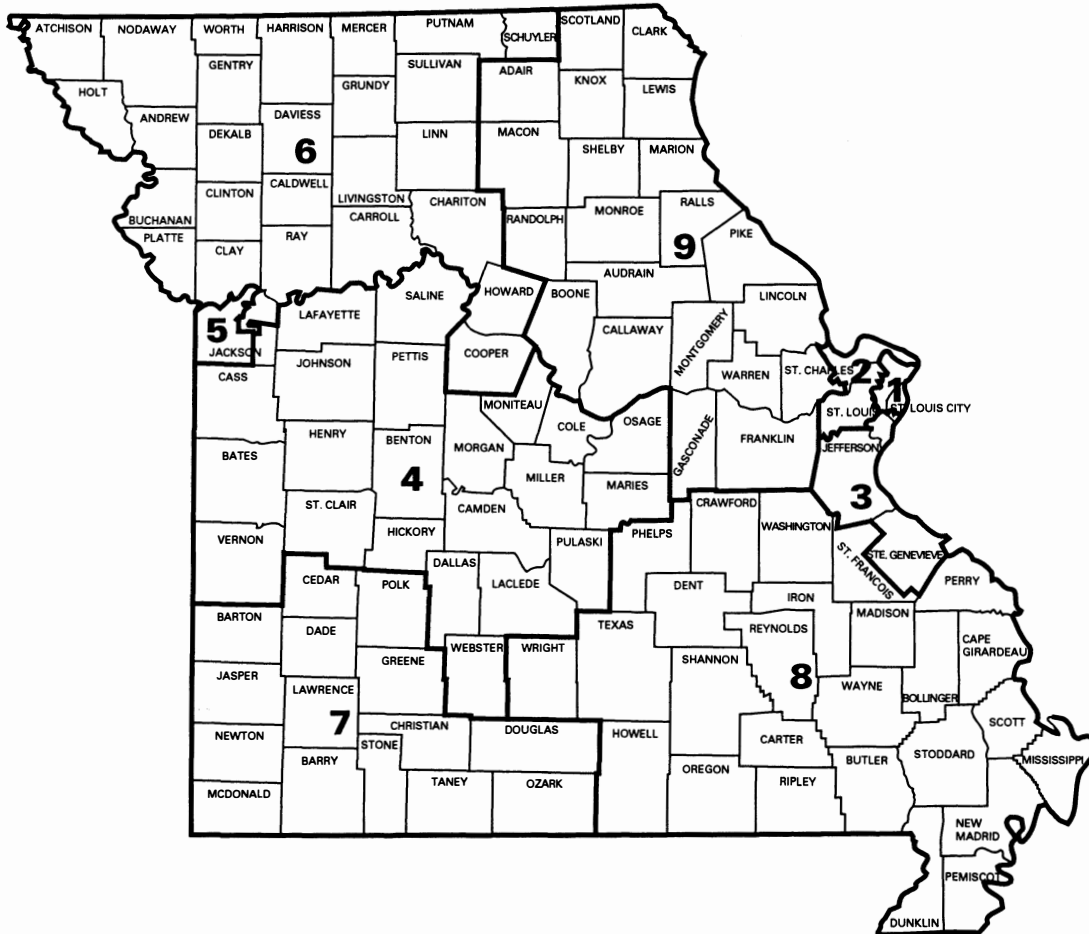
Missouri Department of Social Services Area Agencies on Aging

Missouri Department of Social Services Division of Family
Services

Missouri Department of Transportation Districts

Missouri Regional Planning Commissions

U.S. Congressional Districts



Prepared by Geographic Resources Center, University of Missouri - Columbia

Missouri Senatorial Districts

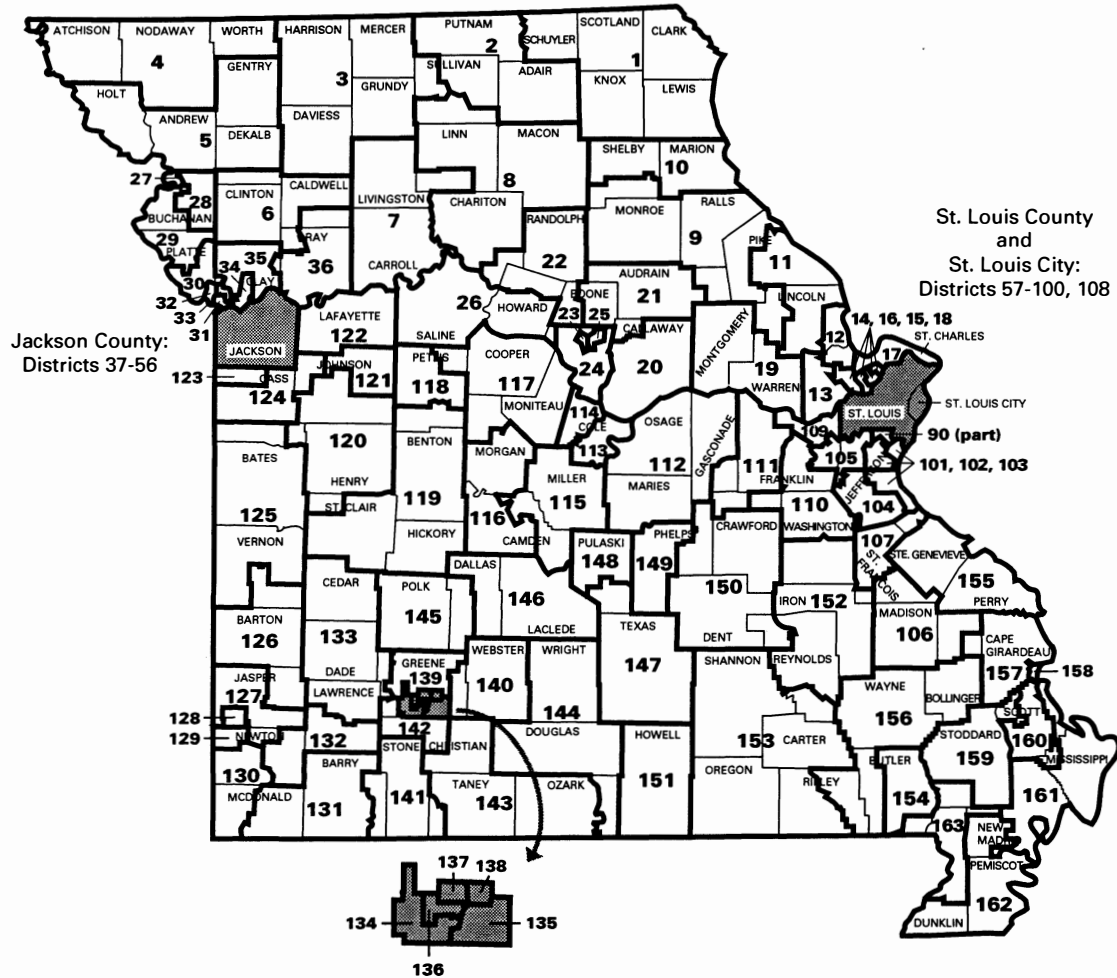
Jackson County:
Districts 8-11,
21 (part)

**St. Louis County
and
St. Louis City:**
Districts 1, 3-5, 7,
13-15, 24, 26

Prepared by Geographic Resources Center, University of Missouri - Columbia

Prepared by Geographic Resources Center, University of Missouri - Columbia

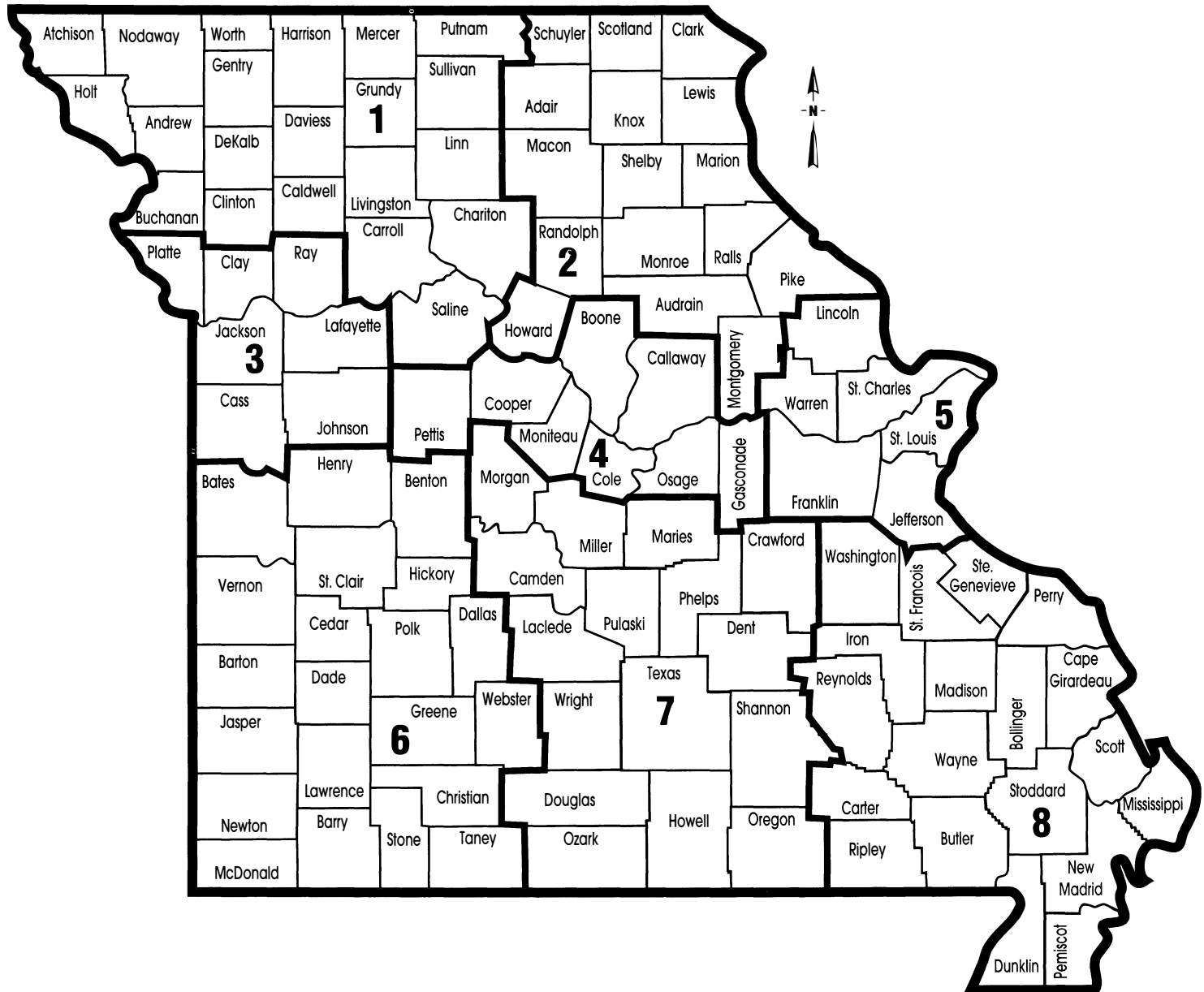
Missouri State Representative Districts



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Missouri Department of Economic Development

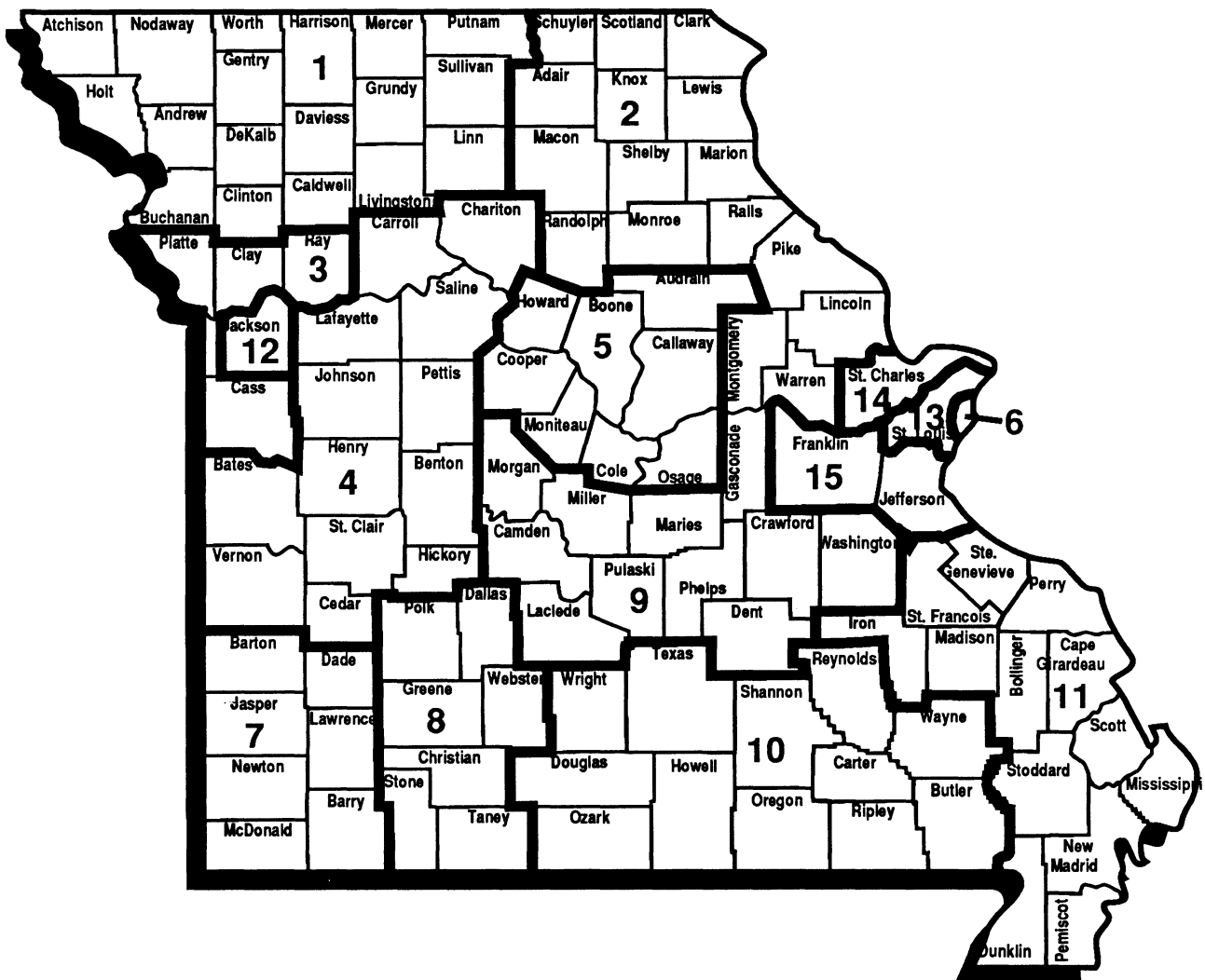
Regional Offices



- 1. Northwest Regional Office
- 2. Northeast Regional Office
- 3. Kansas City Metro Office
- 4. Central Office

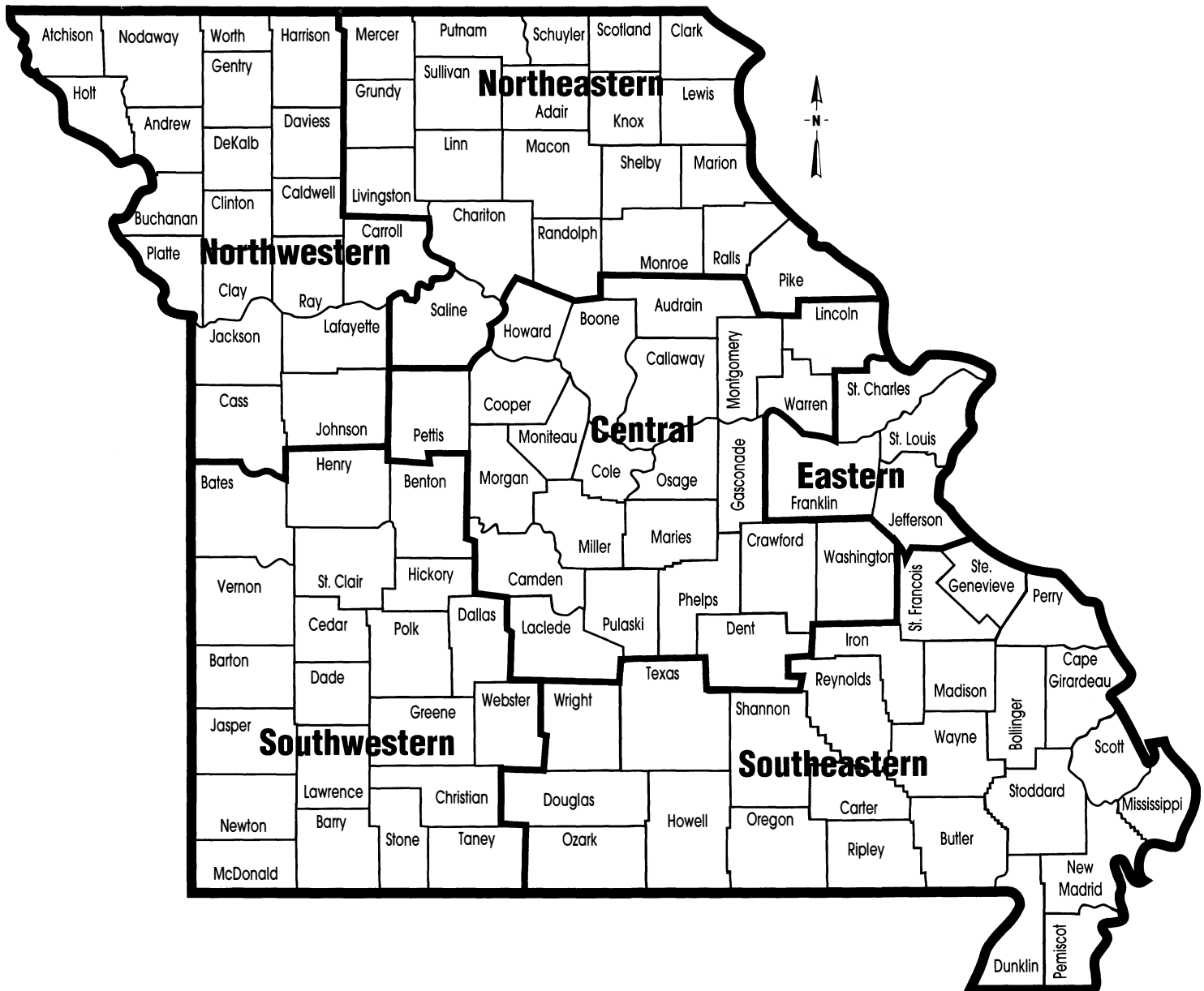
- 5. St. Louis Metro Office
- 6. Southwest Regional Office
- 7. South Central Regional Office
- 8. Southeast Regional Office

Missouri Department of Economic Development Service Delivery Areas under JTPA

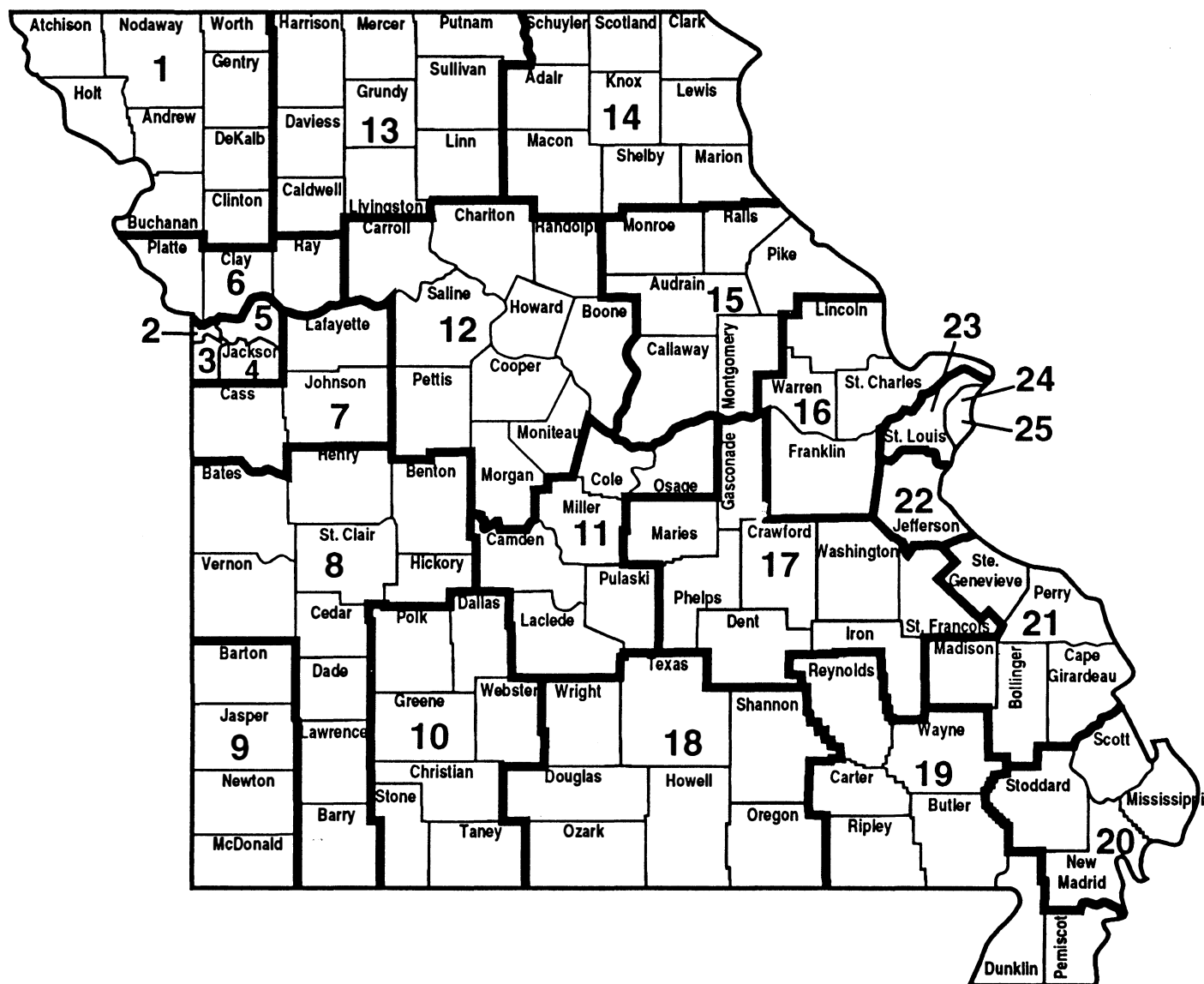


Missouri Department of Health

District Health Services



Missouri Department of Mental Health Comprehensive Psychiatric Service Areas

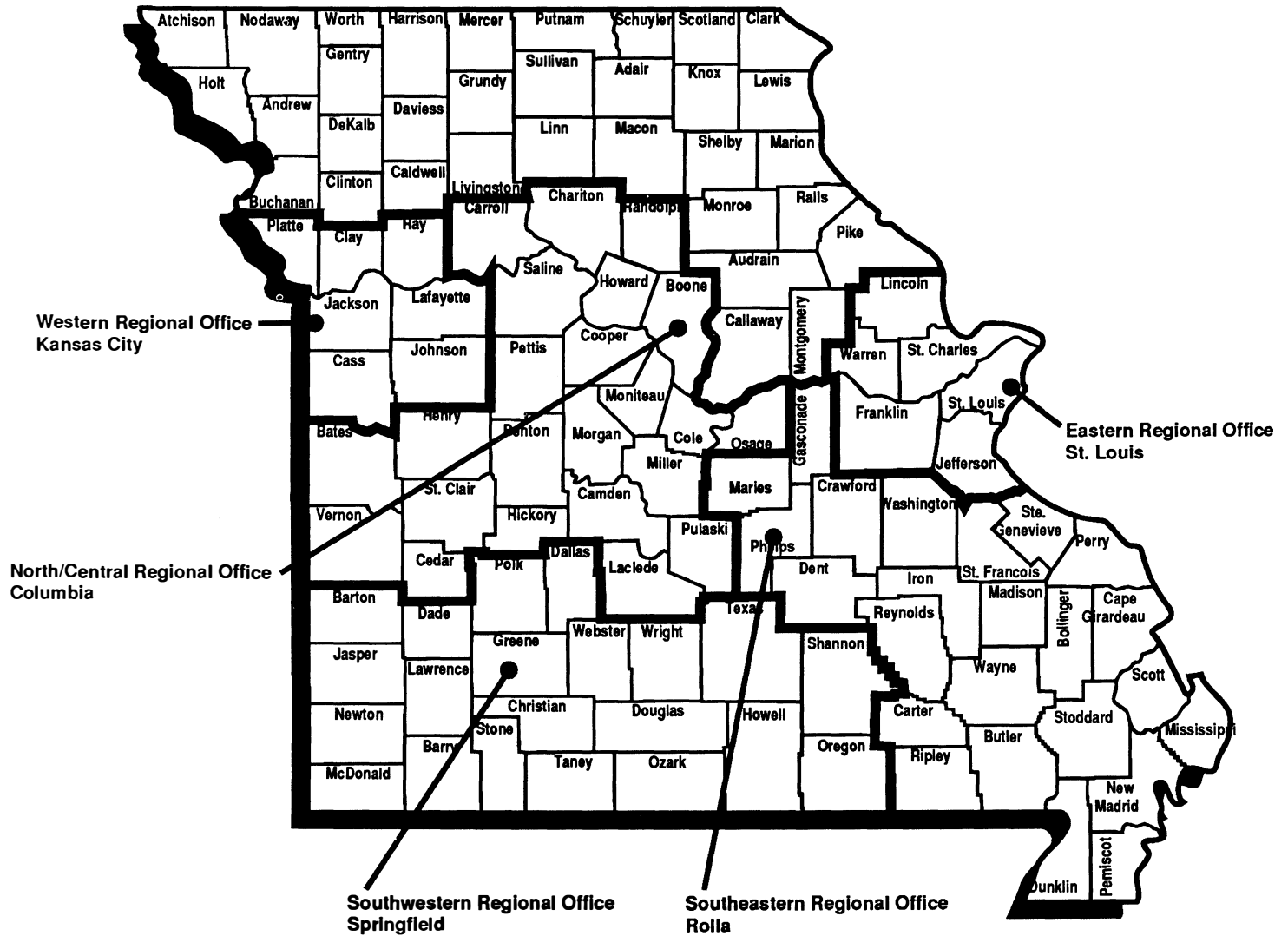


1. Family Guidance Center
2. Central Kansas City Mental Health Services
3. Swope Parkway Comp. & Mental Health Center
4. Research Mental Health Services
5. Comprehensive Mental Health Services
6. Tri County Mental Health Services
7. West Central Missouri Mental Health Center
8. Southwest Missouri Mental Health Center
9. Ozark Center
10. Burrell Center
11. Family Mental Health Center
12. Heart of Missouri Mental Health Services
13. North Central Missouri Mental Health Center
14. Mark Twain Area Counseling Center
15. Arthur Center
16. Four County Mental Health Services
17. Park Hills Mental Health Services
18. Ozark Area Care & Counseling
19. Service Area #19 Board
20. Bootheel Counseling Services
21. Community Counseling Center
22. Comtrea Community Treatment
23. Great Rivers Mental Health Services
24. Hopewell Center
25. St. Louis Mental Health Center

Missouri Department of Mental Health

Division of Alcohol and Drug Abuse

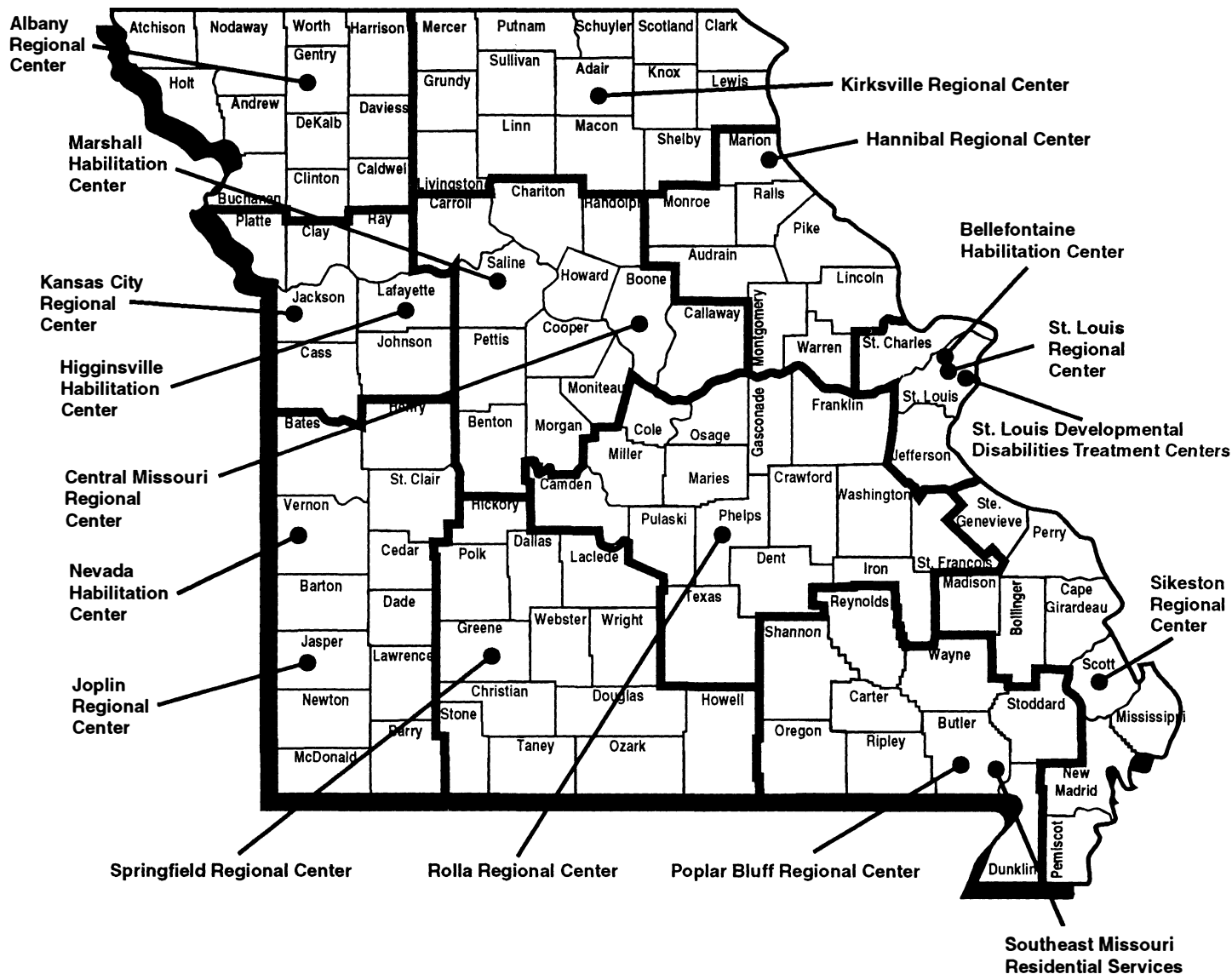
Regional Offices



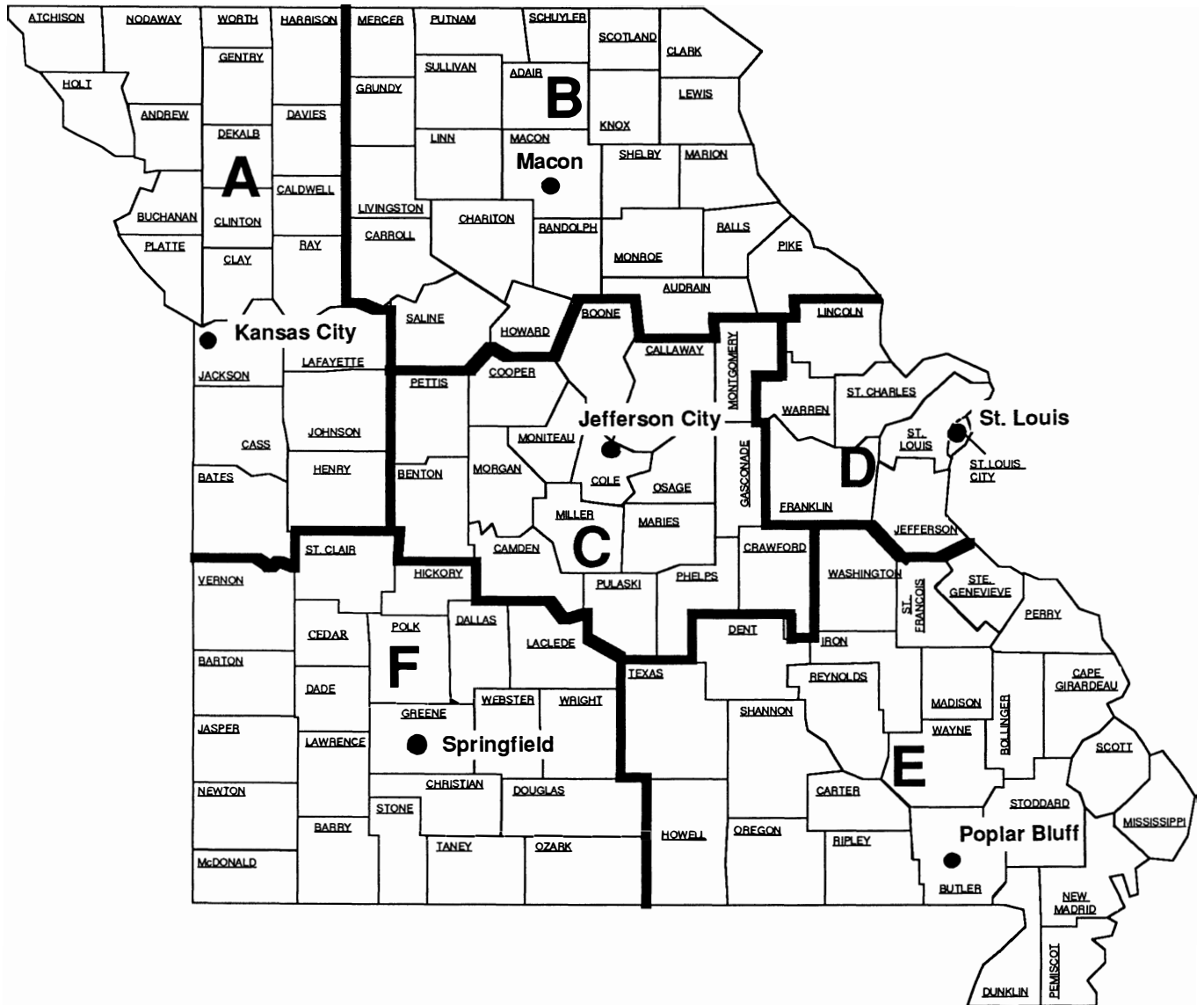
Missouri Department of Mental Health

Division of Mental Retardation and Developmental Disabilities

Regional Center and Habilitation Center Service Regions

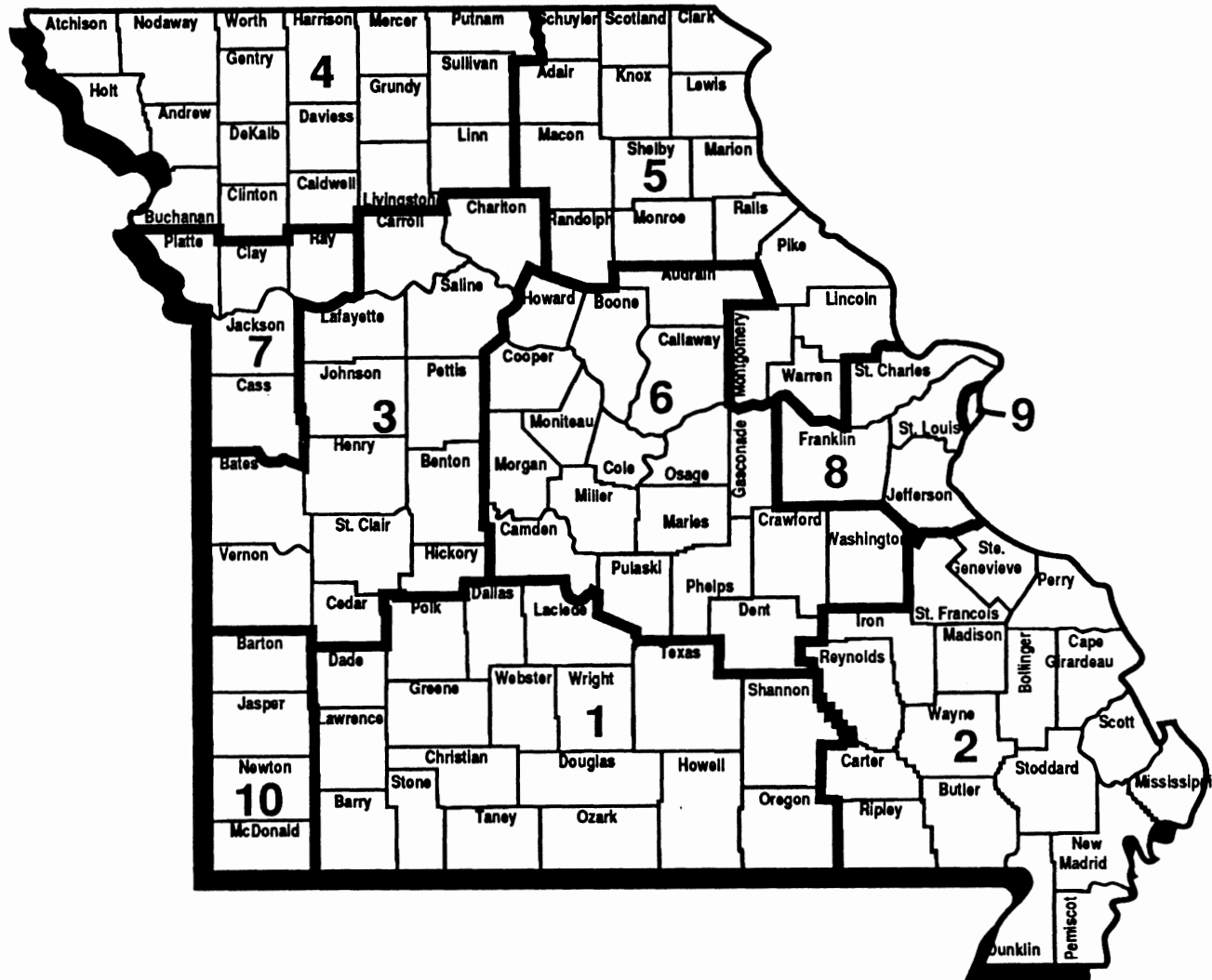


Missouri
Department of Natural Resources
Regional Offices



Missouri Department of Social Services

Area Agencies on Aging



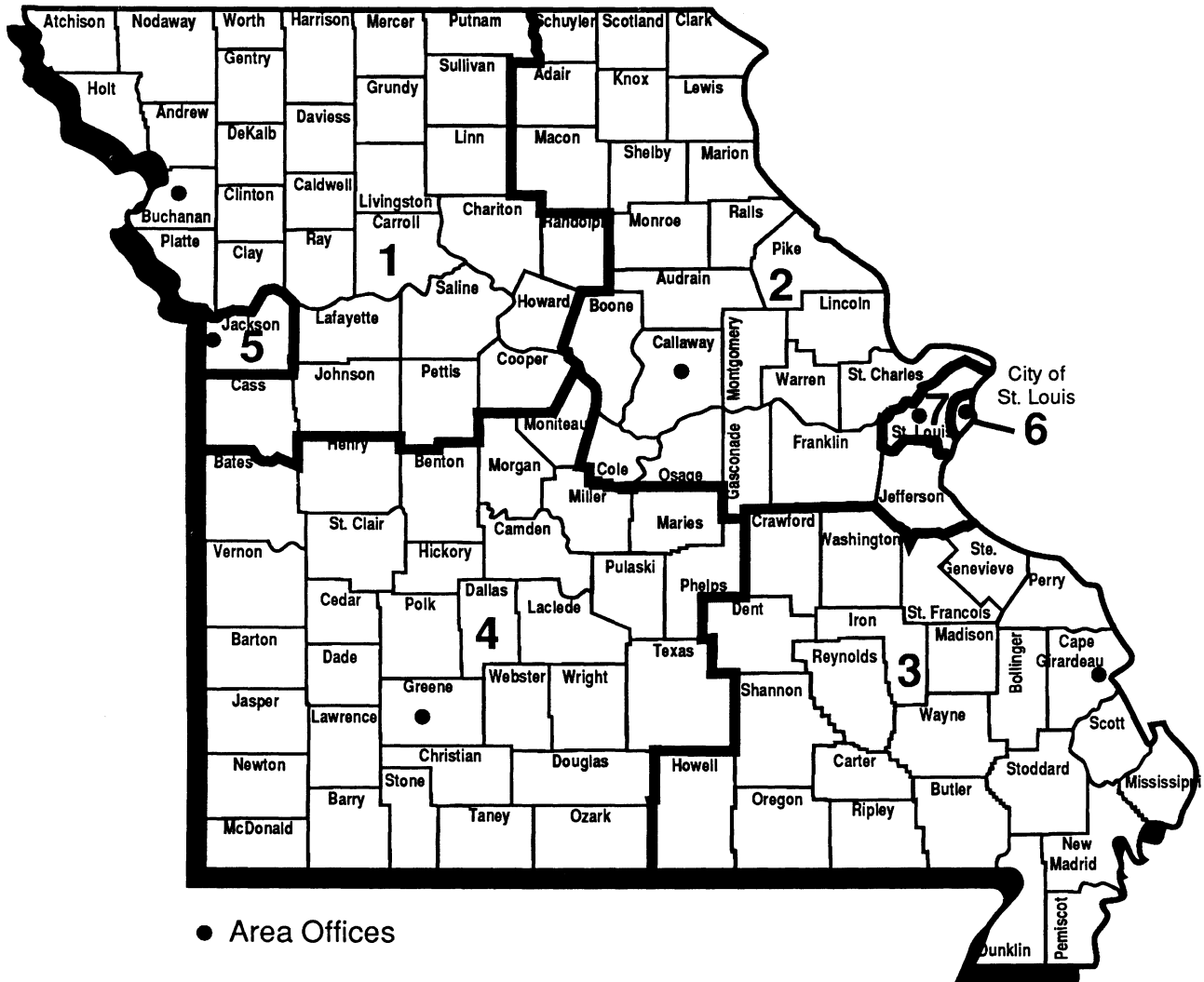
1. Southwest Office on Aging
2. Southeast MO AAA
3. District III AAA
4. Northwest MO AAA
5. Northeast MO AAA

6. Central MO AAA
7. Mid-America Regional Council
8. Mid-East MO AAA
9. St. Louis AAA
10. Region X AAA

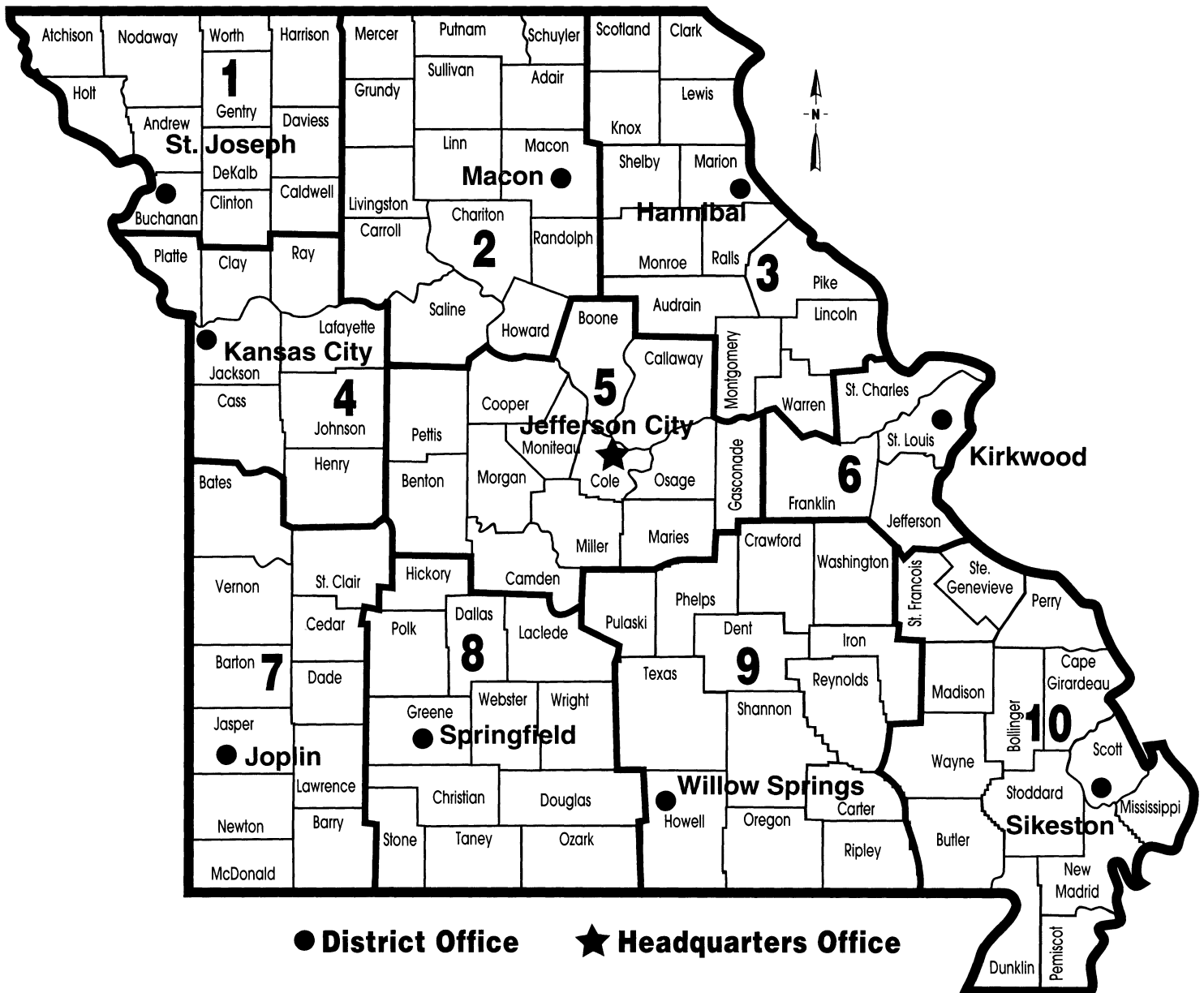
Missouri Department of Social Services

Division of Family Services

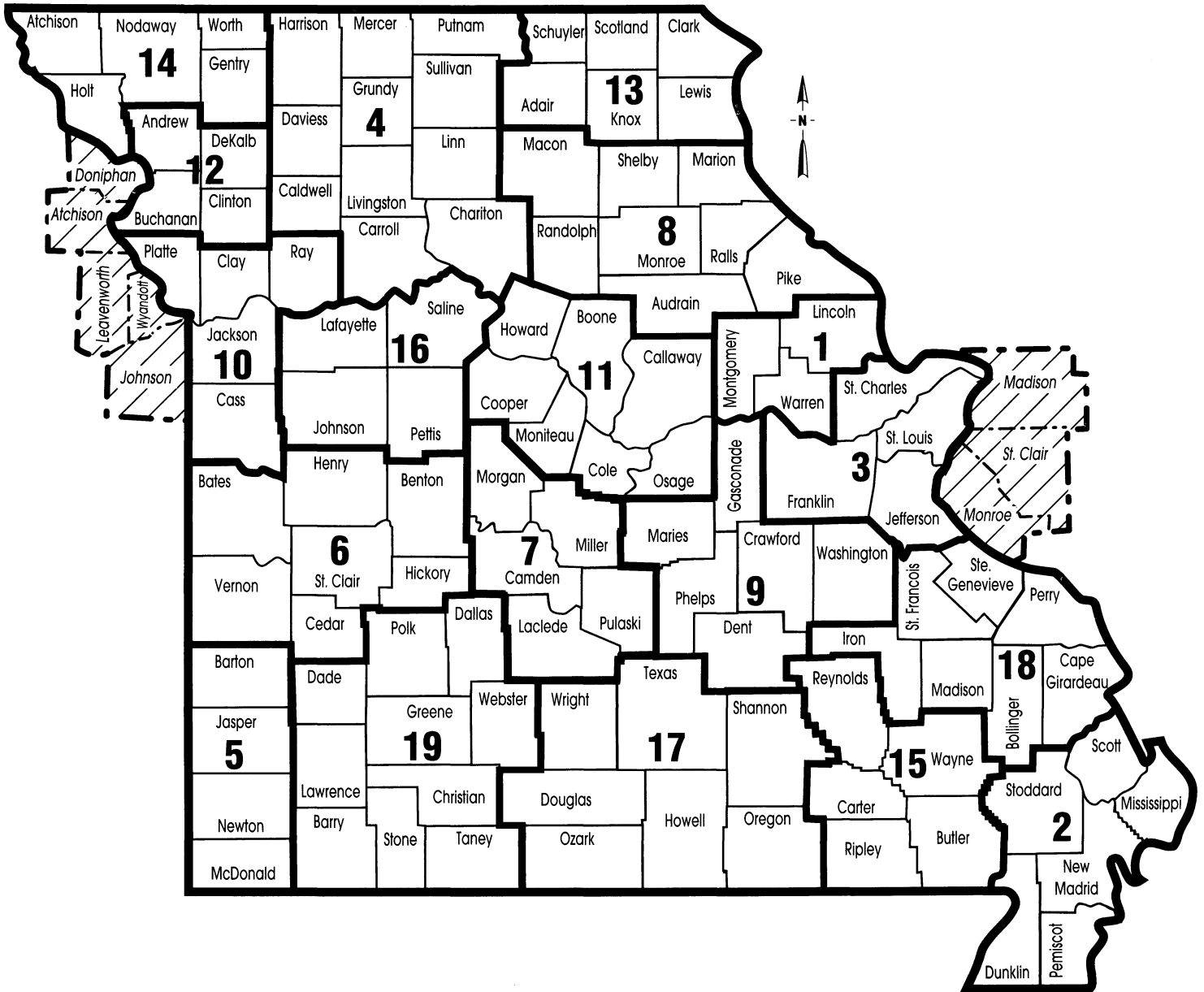
Area Offices



Missouri Department of Transportation



Missouri Regional Planning Commissions



1. Boonslick Regional Planning Commission
2. Bootheel Regional Planning and Economic Development Council
3. East-West Gateway Coordinating Council
4. Green Hills Regional Planning Commission
5. Harry S Truman Coordinating Council
6. Kaysinger Basin Regional Planning Commission
7. Lake of the Ozarks Council of Local Governments
8. Mark Twain Regional Council of Governments
9. Meramec Regional Planning Commission
10. Mid-America Regional Council
11. Mid-Missouri Council of Governments
12. Mo-Kan Regional Council
13. Northeast Missouri Regional Planning Commission
14. Northwest Missouri Regional Council of Governments
15. Ozark Foothills Regional Planning Commission
16. Pioneer Trails Regional Council
17. South Central Ozark Council of Governments
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Missouri Senate

Missouri House of Representatives

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Banks, J.B. "Jet"-(D)-5 1442a North Grand Avenue St. Louis, 63106 314-361-3800	751-4650 319	Shirley Daniels Lucille Darris	Klarich, David-(R)-26 34 Roland Ballwin, 63021 314-230-8116	751-1073 427	Patty Waldron Gordon Reel
Bentley, Roseann-(R)-30 1500 E. Meadowmere Springfield, 65804 417-865-5160	751-4145 421	Yolanda Murphy	Lybyer, Mike-(D)-16 12743 Highway 38 Huggins, 65484 417-967-3227	751-2601 333	Mary Lois Slanker Joe Martin
Caskey, Harold L.-(D)-31 312 N. Havannah, Box 45 Butler, 64730 816-679-4161	751-4116 320	Lois Reine Kim Green	Mathewson, James L.-(D)-21 142 South Limit Sedalia, 65301-3655 816-826-7815	751-4771 323	Betty Fischer-Zumwalt Ray Schneider
Childers, Doyle-(R)-29 P.O. Box 127 Reeds Spring, 65737 417-272-8281	751-2058 425	Donna Stratman Kathy Lea	Maxwell, Joe-(D)-18 210 E. Love Mexico, 65265 573-581-8373	751-4200 219	Norma Stack Diane Miller Steffanie Harting
Clay, William L., Jr.-(D)-4 6136 Washington Avenue St. Louis, 63112 314-436-6699	751-2229 429	Debbie Miller	McKenna, Bill-(D)-22 6969 Dippel Lane Barnhart, 63012 314-464-5684	751-2504 326	Kathy Culp Kay Stockman Ron Leone
Curls, Phil B., Sr.-(D)-9 3832 Myrtle Kansas City, 64128 816-241-1200	751-2400 221	Billie Boykins	Mueller, Walt-(R)-15 17 East Glenwood Lane Kirkwood, 63122 314-966-0466	751-3838 330	Yvonne Angerer
DePasco, Ronnie-(D)-11 925 Cleveland Kansas City, 64127 816-231-2515	751-3074 321	Linda Burnett	Quick, Edward E.-(D)-17 13004 A. Highway Liberty, 64064 816-415-0199	751-4524 331-A	Norma Boes Cheri Jett
Ehlmann, Steve-(R)-23 820 S. Main St., Suite 302 St. Charles, 63301 314-947-9463	751-8635 434	Sondra Weeks Otto Fajen	Rohrbach, Larry-(R)-6 HCR 60, Box 12 California, 65018 573-796-3708	751-2780 433	Debbie Poiré Todd Scott
Flotron, Franc-(R)-7 14 Arrowhead Chesterfield, 63017 314-878-7774	751-2371 331	Beverly Cain Kristie Enloe Lee Vardell	Russell, John T.-(R)-33 P.O. Box 93 Lebanon, 65536 417-532-5326	751-4166 419	Ann Jarrett
Goode, Wayne-(D)-13 7231 Winchester Normandy, 63121 314-385-9010	751-2420 334	Susan Lewis Charlene Egbert	Schneider, John D.-(D)-14 3520 Tremont Drive Florissant, 63033 314-921-0222	751-4106 422	Donna Mueller Diane Atwell
Graves, Sam-(R)-12 Route 2, Box 5 Tarkio, 64491 816-736-5870	751-3271 225	Drue Duncan Jeff Roe	Scott, John E.-(D)-3 3761 Bates St. Louis, 63116 314-481-6864	751-3644 416	Cari Coy Amy Thrash
House, Ted-(D)-2 3077 Winding River Drive St. Charles, 63303 314-447-3036	751-8437 227	Shirley Hutinger Mark Mlynarczyk	Sims, Betty-(R)-24 P.O. Box 28231 St. Louis, 63132 314-432-8488	751-7147 226	Betty Day
Howard, Jerry T.-(D)-25 P.O. Box 279 Dexter, 63841 314-624-5342	751-3301 428A	Kim Branson Mark Buxton	Singleton, Marvin A.-(R)-32 4476 Five Mile Road Seneca, 64856 417-781-6880	751-2306 426	Twila Duvall
Jacob, Ken-(D)-19 4810 St. Charles Road Columbia, 65201 573-442-2882	751-2131 420A	Rachel Horton Gary Estenson	Staples, Danny-(D)-20 HCR 3, Box 18 Eminence, 65466 314-226-3386	751-3534 418	Candace Weller Diane Levery
Johnson, Sidney-(D)-34 9970 Johnson Road, SE Agency, 64401 816-253-9248	751-3750 332	Barb Shimmens	Westfall, Morris-(R)-28 4671 Hwy. H Halfway, 65663 417-445-2217	751-3645 220	Jean James
Kenney, Bill-(R)-8 2410 SW Hook Road Lee's Summit, 64082 816-525-0605	751-7050 328	Pat Propst Ben Jones	Wiggins, Harry-(D)-10 7817 Terrace Kansas City, 64114 816-444-5718	751-2788 423	Lin Williams Fred Dreiling
Kinder, Peter-(R)-27 635 N.W. End Blvd. Cape Girardeau, 63701 573-335-6611	751-2455 431	Susan Patterson	Yeckel, Anita T.-(R)-1 8819 Gladlea St. Louis, 63127 314-849-4946	751-2887 329	Carolyn Lineberry

HOUSE ROSTER - 89th GENERAL ASSEMBLY

Name-Dist. Home Address Home Phone	Off.Phone Room	Name-Dist. Home Address Home Phone	Off.Phone Room	Name-Dist. Home Address Home Phone	Off.Phone Room
Akin, W. Todd -(R)-86 305 Conway Hill Road St. Louis, 63141 314-434-7948	751-1186 115- E	Bray, Joan -(D)-84 7120 Washington Avenue St. Louis, 63130 314-725-7867	751-2514 412-A	Davis, D.J. -(D)-122 204-A N. Connor Odessa, 64076-1107 816-230-5224	751-1500 406A
Alter, Bill -(R)-90 1800 Gravois High Ridge, 63049 314-677-8191	751-2732 201C	Broach, David W. -(R)-102 2007 Ronnies Drive Arnold, 63010 314-282-9986	751-3264 105-G	Davis, Dorathea -(D)-63 2017 Menard St. Louis, 63104 314-773-4770	751-2606 304-A
Auer, Ron -(D)-59 3120 South Compton St. Louis, 63118 314-773-9181	751-4567 411-2	Burton, Gary -(R)-128 801 Fir Road Carl Junction, 64834 417-782-6821	751-7082 201-G	Days, Rita D. -(D)-71 3083 Bellerive Drive St. Louis, 63121 314-385-0447	751-4468 313-A
Backer, Gracia -(D)-20 2859 St. Rd. TT New Bloomfield, 65063 573-295-6190	751-2070 309	Campbell, Marsha -(D)-39 445 Westover Road Kansas City, 64113 816-363-8474	751-4485 405B	Dolan, Jon -(R)-13 902 Bridlespur Lake St. Louis, 63367 314-561-8524	751-4964 135BC
Ballard, Charles -(R)-140 Route 4, Box 3450 Marshfield, 65706 417-859-6454	751-9809 135-BB	Carter, Paula J. -(D)-61 5936 Summit Place St. Louis, 63147 314-385-7662	751-6500 235	Donovan, Laurie -(R)-74 #7 Ipswich Court Florissant, 63033 314-741-1443	751-2135 200-B
Barnett, Rex -(R)-4 708 West Lincoln Maryville, 64468 816-582-8906	751-9465 116-A2	Champion, Norma -(R)-134 3609 South Broadway Springfield, 65807 417-881-5304	751-2583 105-A	Dougherty, Patrick -(D)-67 4031 Parker Avenue St. Louis, 63116 314-772-1948	751-3599 313-C
Barry, Joan -(D)-100 5050 Lampglow Ct. St. Louis, 63129 314-487-1558	751-9804 304B	Chrismer, Rich -(R)-16 25 Barkwood Trails St. Peters, 63376 314-441-6219	751-2949 101-I	Edwards-Pavia, Marilyn -(R)-105 8375 Byrnesville Road House Springs, 63051 314-274-2165	751-4343 116-4
Bartelsmeyer, Linda -(R)-132 1668 Oak Drive Aurora, 65605 417-678-5822	751-9806 105-J	Cierpiot, Connie -(R)-52 15403 E. 44th Independence, 64055 816-373-8935	751-9759 109-D	Elliott, T. Mark -(R)-127 208 Fairway Carl Junction, 64834 417-673-8464	751-5458 135-AA
Bauer, Tom -(D)-65 1936 Forest Ave. St. Louis, 63139 314-644-5058	751-4220 409B	Clayton, Robert -(D)-10 P.O. Box 1032 Hannibal, 63401 573-221-7333	751-9614 114 A	Enz, Catherine S. -(R)-99 10018 St. Simon Ct. St. Louis, 63123 314-842-4418	751-9768 109-I
Bennett, Jon -(R)-15 1268 Heritage Ct. St. Charles, 63303 314-939-1672	751-9627 109-E	Cooper, Bonnie Sue -(R)-32 413 N.W. 58th Street Kansas City, 64118 816-453-4419	751-2071 203-B	Evans, Brent -(R)-92 4 Westbrooke Terrace Ct. Manchester, 63021 314-225-3192	751-9765 105-J
Berkstresser, Judy -(R)-141 Rt. 1 Box 349B Crane, 65633 417-723-8864	751-1503 101K	Copeland, F.E. "Gene" -(D)-161 30 Greenbriar Drive New Madrid, 63869 573-748-5500	751-4560 302-A	Farmer, Nancy -(D)-64 5843 Waterman St. Louis, 63112 314-721-3083	751-1400 407-A
Bland, Mary Groves -(D)-43 6132 Bushman Kansas City, 64110 816-361-1083	751-2770 314	Crawford, Larry -(R)-117 P.O. Box 402 California, 65018 573-796-2023	751-2134 115I	Farnen, Ted -(D)-21 13 Wonnenman Circle Mexico, 65265 314-581-0881	751-9458 236-B
Boatright, Matt -(R)-118 29612 Pony Path Road Sedalia, 65301 816-826-1880	751-9774 105-H	Crump, Wayne -(D)-152 606 Pine Potosi, 63664 573-438-3418	751-2101 310	Fitzwater, Rodger L. -(D)-36 Rt. 2, Box 206 Norborne, 64668 816-484-3500	751-9757 400-CA
Bonner, Dennis -(D)-51 947 S. Washington Independence, 64050 816-836-3547	751-5701 409-A	Daniel, Lloyd -(D)-42 4437 Benton Blvd. Kansas City, 64130 816-924-1290	751-9758 300A	Foley, James -(D)-81 3274 Adie Road St. Ann, 63074 314-426-2423	751-0855 408-B
Boucher, Bill -(D)-48 11320 Sunnyslope Drive Kansas City, 64134 816-966-1320	751-7335 300-B	Daniels, Fletcher -(D)-41 3537 Askew Kansas City, 64128 816-924-1513	751-3158 315	Ford, Louis -(D)-58 3229 N. 20th Street St. Louis, 63107 314-231-7489	751-2383 402-B

Name-Dist. Home Address Home Phone	Off.Phone Room	Name-Dist. Home Address Home Phone	Off.Phone Room	Name-Dist. Home Address Home Phone	Off.Phone Room
Foster, Bill I. -(R)-156 Route 9, Box 252-1 Poplar Bluff, 63901 573-785-3586	751-3859 116-1	Gunn, Russell-(D)-70 6723 Maryellen St. Louis, 63121 314-389-7349	751-4726 135	Hosmer, Craig-(D)-138 657 S. Weller Springfield, 65802 417-864-7738	751-9474 207-A
Franklin, Dick-(D)-53 18005 Cheyenne Independence, 64056 816-796-3088	751-6535 404-A	Hagan-Harrell, Mary-(D)-75 100 Florwood Court Ferguson, 63135 314-521-5555	751-5836 316	Howerton, Jim-(R)-120 535 N.W. 1250 Chilhowee, 64733 816-678-4501	751-1484 105-E
Fritts, Charlie-(D)-125 RFD 3, Box 466 Butler, 64730 816-679-5624	751-2033 235-BA	Hall, Glenn-(R)-56 10506 South Perdue Road Grain Valley, 64029 816-697-3176	751-1464 203-C	Johnson, Mitchell E.-(D)-107 #4 Bradley Court Desloge, 63601 573-431-7283	751-2317 200-BC
Froelker, Jim-(R)-111 7437 Highway H Gerald, 63037 573-764-2658	751-6668 135-BA	Hand, Raymond "Bill"-(R)-87 545 Gascony Way Warson Woods, 63122 314-822-1055	751-8510 109-B	Kasten, Mary C.-(R)-158 1209 Sailer Circle Cape Girardeau, 63701 573-334-3830	751-2459 101-C
Gaskill, Sam-(R)-131 HCR 79, Box 345 Washburn, 65772 417-435-2304	751-9801 102-BB	Harlan, Tim-(D)-23 511 S Glenwood Ave. Columbia, 65203 573-442-8956	751-9753 400-CC	Kauffman, Sandra D.-(R)-45 620 E. 90 Terrace Kansas City, 64131 816-333-3826	751-5543 115-A
Gaston, Doug-(R)-147 P.O. Box 279 Houston, 65483 417-967-5240	751-1641 105-I	Hartzler, Ed-(R)-123 303 Manor Court Belton, 64012 816-331-0090	751-2175 101-F	Kelley, Pat-(R)-47 3924 S.W. Windsong Drive Lee's Summit, 64082 816-537-6108	751-1456 109-A
Gaw, Steve-(D)-22 P.O. Box 314 Moberly, 65270 816-263-8836 or 9000	751-2700 308	Hartzler, Vicky-(R)-124 22804 E. 299th Street Harrisonville, 64701 816-884-5297	751-9780 109-F	Kelly, Glenda-(D)-27 3415 N. 3rd Street St. Joseph, 64505 816-233-2614	751-9755 130-DC
Gibbons, Michael R.-(R)-94 214 No. Clay Kirkwood, 63122 314-821-4616	751-2853 106-B	Heckemeyer, Joe-(D)-160 510 N. Main Sikeston, 63801 314-471-0550	751-9829 415-B	Kennedy, Harry-(D)-66 4959 Sutherland St. Louis, 63109 314-481-5857	751-2126 406-B
Goward, Russell-(D)-60 5000 Tyus Court St. Louis, 63115 314-381-6808	751-2704 205	Hegeman, Daniel-(R)-5 18739 County Road 294 Cosby, 64436 816-662-2645	751-0246 101-D	Kissell, Don-(D)-17 408 Sutters Mill St. Peters, 63376 314-928-6199	751-9628 410-A
Graham, Chuck-(D)-24 102 W. Green Meadows Columbia, 65203 573-442-0427	751-2162 111	Hendrickson, Carl-(R)-97 4661 Markton Drive St. Louis, 63128 314-892-6451	751-9766 101-G	Koller, Don-(D)-153 P.O. Box 135 Summersville, 65571 417-932-4064 or 3040	751-2112 413
Graham, Jim-(R)-106 Route 1, Box 145 Fredericktown, 63645 573-783-7707	751-3455 105-B	Hickey, John-(D)-80 11743 Laux Bridgeton, 63044 314-298-8370	751-4670 317-B	Kreider, Jim-(D)-142 P.O. Box 1980 Nixa, 65714 417-443-3006	751-2956 301
Gratz, Bill-(D)-113 2315 Route M Jefferson City, 65101 573-636-8285	751-0665 206-C	Hohulin, Bubs-(R)-126 360 N.W. 20th Road Lamar, 64759 417-682-2017	751-2165 135-AB	Lakin, Scott-(D)-33 3700 N.E. 49th Terrace Kansas City, 64119 816-455-1693	751-6600 206-B
Green, Timothy-(D)-73 617 Science Hill St. Louis, 63137 314-869-9376	751-6845 408-A	Holand, Roy-(R)-135 1840 E. Vincent Springfield, 65804 417-887-2937	751-2210 103-BA	Lawson, Maurice-(D)-29 4105 Christy Lane St. Joseph, 64504 816-238-6585	751-9460 130-DA
Griesheimer, John E.-(R)-109 33 Oxford Drive Washington, 63090 314-239-2523	751-3678 106-A	Hollingsworth, Katherine-(D)-101 1129 Westward Tails Imperial, 63052 314-464-9193	751-1311 110-B	Leake, Sam-(D)-9 R.R. 2, Box 61A Ladonia, 63352 573-373-5685	751-7852 404-B
Gross, Chuck-(R)-18 3019 Westborough Court St. Charles, 63301 314-947-7893	751-1141 201-D	Hoppe, Thomas-(D)-46 12316 Charlotte Kansas City, 64146 816-942-5716	751-9469 403-A	Legan, Ken-(R)-145 1901 East 487th Road Halfway, 65663 417-445-2241	751-3819 200-A

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Liese, Chris-(D)-85 1948-A Marine Terrace Drive St. Louis, 63146 314-878-4787	751-1832 114-B	Murphy, Jim-(R)-95 9314 Cordoba Lane Crestwood, 63126 314-849-5914	751-2150 109-C	Relford, Randall-(D)-6 504 Country Club Square Cameron, 64429 816-632-7414	751-9818 235-BB
Linton, Bill-(R)-89 17339 Cougar Trails Wildwood, 63040 314-458-3125	751-1247 201-B	Murray, Dana-(D)-69 2422 Mary Jennings, 63136 314-388-0417	751-5538 313-B	Reynolds, David L.-(D)-77 1325 Verlene Drive Florissant, 63031 314-839-1369	751-9761 201-BA
Lograsso, Don-(R)-54 404 NE Stonewall Drive Blue Springs, 64014 816-229-4020	751-1487 107	Naeger, Patrick A.-(R)-155 14 Richardet Perryville, 63775 573-547-7459	751-9812 103-BC	Richardson, Mark-(R)-154 P.O. Box 310 Poplar Bluff, 63901 573-785-4606	751-4039 204
Long, Beth-(R)-146 22975 Oneida Drive Lebanon, 65536 417-532-6946	751-4451 201-A	Nordwald, Charles-(R)-19 #20 Hawthorne Warrenton, 63383 314-456-4870	751-2689 105-D	Ridgeway, Luann-(R)-35 19405 Platte County Line Road Smithville, 64089 816-532-8888	751-2238 105-F
Loudon, John-(R)-88 221 Pleasant Grove Lane Ballwin, 63011 314-230-8894	751-9763 115-G	O'Connor, Patrick J.-(D)-79 4413 Claremont Bridgeton, 63044 314-298-7418	751-2726 317-A	Rizzo, Henry-(D)-40 575 Harrison Kansas City, 64106 816-842-2934	751-3310 413-B
Luetkenhaus, Bill-(D)-12 742 Hancock Road Josephville, 63385 314-327-6539	751-2176 233-A	O'Toole, Jim-(D)-68 5445 Finkman St. Louis, 63109 314-353-0864	751-2251 303-B	Robirds, Estel-(R)-143 HC 2, Box 2919 Theodosia, 65761 417-273-4579	751-2042 102-BA
Lumpe, Sheila-(D)-72 6908 Amherst University City, 63130 314-863-4918	751-4265 306	Ostmann, Cindy-(R)-14 445 Knaust Road St. Peters, 63376 314-240-5376	751-2250 115-F	Ross, Carson, -(R)-55 3305 Park Lane Blue Springs, 64015 816-229-9528	751-8636 105-C
Marble, Gary-(R)-130 214 E. Main Neosho, 64850 417-451-1455	751-9781 135-AC	Overschmidt, Francis S.-(D)-110 151 N. Outer Road Union, 63084 314-583-5591	751-2398 403-B	Sallee, Mary Lou-(R)-144 P.O. Box 128 Ava, 65608 417-683-4565	751-2205 101-H
May, Brian -(D)-108 5816 Pennsylvania St. Louis, 63111 314-352-7639	751-0438 112	Parker, Kelly-(D)-150 #3 Amber Trail Salem, 65560 573-729-5132	751-2108 134	Scheve, May-(D)-98 6612 Gramond St. Louis, 63123 314-849-3704	751-9472 401-A
Mays, Carol J.-(D)-50 3603 Hedges Independence, 64052 816-353-4950	751-7639 206-A	Patek, Jewell D.H.-(R)-7 P.O. Box 55 Chillicothe, 64601 816-646-0008	751-2917 116-2	Schilling, Mike-(D)-136 1027 S. New Springfield, 65807 417-862-2272	751-2652 234
McBride, Jerry -(D)-149 P.O. Box 292 Edgar Springs, 65462 573-435-6618	751-4950 411-B	Pouche, Fred-(R)-30 10015 NW Mirror Lake Drive Kansas City, 64152 816-741-6537	751-9756 116-5	Schwab, David-(R)-157 2835 County Road 435 Jackson, 63755 573-243-5966	751-6662 203-A
McClelland, Emmy-(R)-91 455 Pasadena Webster Groves, 63119 314-962-1796	751-1285 115-C	Pryor, Chuck-(R)-116 410 W. Newton Street Versailles, 65084 573-378-6347	751-4119 101-J	Scott, Delbert L.-(R)-119 P.O. Box 147 Lowry City, 64763 417-644-2784	751-8793 201-CA
McLuckie, Steve-(D)-44 P.O. Box 8498 Kansas City, 64114 816-756-1818	751-2437 412-B	Purgason, Chuck-(R)-151 2680 Road 7360 Caulfield, 65626 417-284-3332	751-1882 103-BB	Secrest, Patricia K.-(R)-93 723 Country Heights Court Manchester, 63021 314-391-1433	751-4392 101-A
Miller, Ronnie-(R)-133 P.O. Box 5 Stockton, 65785 417-276-3343	751-1347 115-H	Ransdall, Bill-(D)-148 503 Wildwood Lane Waynesville, 65583 573-774-5502	751-1727 410-B	Seigfreid, James-(D)-26 1560 The Oaks Marshall, 65340 816-886-8698	751-2204 130-DB

Name-Dist. Home Address Home Phone	Off.Phone Room	Name-Dist. Home Address Home Phone	Off.Phone Room
Shear, S. Sue-(D)-83 200 S. Brentwood Clayton, 63105 314-863-3993	751-4163 302-B	Townley, Merrill-(R)-112 Route 1 Chamois, 65024 573-763-5795	751-1344 109-H
Sheldon, Norman E.-(D)-104 5201 State Road H DeSoto, 63020 314-586-2192	751-7735 411-A	Treadway, Joseph-(D)-96 1456 Telegraph Road Lemay, 63125 314-544-5816	751-2315 401-B
Shelton, O.L.-(D)-57 1803 A Cora St. Louis, 63113 314-533-4019	751-2198 407-B	Troupe, Charles Quincy-(D)-62 5338 Claxton St. Louis, 63120 314-383-3814	751-2851 113
Shields, Charlie-(R)-28 47 S.E. Erin Court St. Joseph, 64507 816-233-2465	751-9476 101-E	Van Zandt, Tim-(D)-38 P.O. Box 10216 Kansas City, 64171 816-931-9462	751-5282 400-CB
Skaggs, Bill-(D)-31 3616 North Park Kansas City, 64116 816-452-5328	751-2199 414	Vogel, Carl-(R)-114 311 Constitution Jefferson City, 65109 573-893-7647	751-2076 115-B
Smith, Phil-(D)-11 P.O. Box 486 Louisiana, 63353 573-754-4577	751-9459 207-B	Wannenmacher, Phil-(R)-139 1366 E. Smith Springfield, 65803 417-833-0854	751-2948 201-E
Steen, Don-(R)-115 Route 3, Box 302 Eldon, 65026 573-392-5992	751-2077 109-G	Wiggins, Gary-(D)-8 30093 St. Hwy. P. New Cambria, 63558 816-226-5619	751-1042 303-A
Stokan, Lana-(D)-76 1589 Knollway Drive Ferguson, 63135 314-830-1994	751-9760 305-A	Williams, Deleta-(D)-121 713 Tyler Warrensburg, 64093 816-747-5725	751-2272 236-A
Stoll, Steve-(D)-103 716 Richard Avenue Festus, 63028 314-937-0277	751-1492 114-C	Williams, Marilyn A.-(D)-159 10863 County Road 442 Dudley, 63936 573-624-8333	751-0728 400
Stroker, Carol-(D)-78 527 Holiday Avenue Hazelwood, 63042 314-895-1807	751-1200 305-B	Wilson, Vicky Ribach-(D)-25 3201 Blackberry Lane Columbia, 65201 573-449-1747	751-1169 110-A
Summers, Don-(R)-2 Route 4, Box 209 Unionville, 63565 816-947-2283	751-0224 101-B	Wooten, Chuck-(R)-137 2146 N. Broadway Springfield, 65803-1402 417-865-0670	751-6562 115-D
Surface, Chuck-(R)-129 2401 W. 29th Joplin, 64804 417-781-1095	751-2173 201-F	District 1 - Vacant	
Tate, Phil-(D)-3 901 W. Grand Gallatin, 64640 816-663-2588	751-1415 311	District 162 - Vacant	
Thomason, Larry-(D)-163 P.O. Box 523 Kennett, 63857 573-888-4100	751-8591 412-C		
Thompson, Vernon-(D)-37 1330 Park Kansas City, 64127 816-241-9778	751-1309 312		

MISSOURI COMMISSION ON INTERGOVERNMENTAL COOPERATION

Local Government Representatives

George Irion, Mayor
City of Mexico

Joseph L. Adams, Jr., Mayor
City of University City

Ken Whitfield, Mayor
City of Rock Hill

Karen Messerli, Mayor
City of Lee's Summit

Dan Parrott, City Manager
City of Mexico

Steve Arbo, City Manager
City of Ellisville

Gary Markenson, Executive Director
Missouri Municipal League

Vacant
County Representative

Karen Miller, Associate
Commissioner, Boone County

Juanita Donehue, Executive Director
Missouri Association of Counties

Richard Cavender, Missouri
Association of Councils of Government

Steve Paulsell
Missouri Fire Services Alliance

Paula Spring, President
Missouri School Board Association

Staff

Lois Pohl, Director
Carol Meyer, Administrative Assistant

State Agency Officials

Richard Hanson, Commissioner
Office of Administration

Joe Driskill, Director
Department of Economic Development

Mike Hartmann
Governor's Office

Janette Lohman, Director
Department of Revenue

David Shorr, Director
Department of Natural Resources

Joseph Mickes, Chief Engineer
Department of Highways and Transportation

State Legislators

Sidney Johnson, Senator
District 34, Gower

Senator (Vacant)

Representative (Vacant)

James M. Foley, Representative
District 81, St. Ann

Citizens Appointed by the Governor

Sharon Quigley Carpenter John Ballard
St. Louis Ashland

Mary C. Williams-Neal Randy Verkamp,
Kansas City St. James
 (Chairman)

Carolyn H. Gerdes
Springfield

